Natividad

Finance Committee Meeting 2025

May 9, 2025



Finance Committee Meeting Friday, May 9, 2025 8:30 AM NATIVIDAD ROOM 1ST FLOOR, BUILDING 200 AGENDA

Participation in meetings

While the Natividad Finance Committee meeting room remains open, members of the public may participate in this Natividad Finance Committee meeting in 2 ways:

- 1. You may attend the meeting in person; or,
- 2. You may participate through ZOOM. For ZOOM participation please join by phone call at any of these numbers below:
- +1 971 247 1195 US (Portland) +1 253 215 8782 US (Tacoma) +1 346 248 7799 US (Houston) +1 602 753 0140 US (Phoenix) +1 720 928 9299 US (Denver)

Enter the Meeting ID number: 976 1224 4841 when prompted. You will then enter the Password: 021988 when prompted.

Or, to attend the Finance Committee meeting by Zoom computer audio at: https://natividad.zoom.us/j/97612244841?pwd=XeeZtAbGBZX8qjsZY8pHqxRPT8NQ7X.1

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Or

2. You may make public comment by joining through ZOOM at one of the phone numbers or clicking the ZOOM link above. You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio, please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

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The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

PLEASE NOTE: IF ALL PARTICIPATING COMMITTEE MEMBERS ARE PRESENT IN PERSON, PUBLIC PARTICIPATION BY ZOOM IS FOR CONVENIENCE ONLY AND IS NOT REQUIRED BY LAW. IF THE ZOOM FEED IS LOST FOR ANY REASON, THE MEETING MAY BE PAUSED WHILE A FIX IS ATTEMPTED BUT THE MEETING MAY CONTINUE AT THE DISCRETION OF THE CHAIRPERSON.



Reunión del Comité de Finanzas Viernes, 9 de mayo de 2025 8:30 AM Sala NATIVIDAD 1er Piso, Edificio 200 AGENDA

Podrá participar en la reunión

Mientras la sala de reuniones del Comité de Finanzas de Natividad permanezca abierta, los miembros del público podrán participar en esta reunión del Comité de Finanzas de Natividad de 2 maneras:

1.Podrá asistir a la reunión en persona; o,

2.Podrá participar a través de ZOOM. Para participar por ZOOM, únase por llamada telefónica a cualquiera de los siguientes números:

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O, para asistir a la reunión del Comité de finanzas de Natividad mediante audio por Zoom en: https://natividad.zoom.us/j/97612244841?pwd=XeeZtAbGBZX8qjsZY8pHqxRPT8NQ7X.1

Si decide no asistir en persona a la reunión del Comité de Finanzas de Natividad, pero desea hacer un comentario público general o comentar sobre un tema específico en la agenda, puede hacerlo de 2 maneras:

- Envíe sus comentarios por escrito por correo electrónico al Comité de Finanzas de Natividad a <u>Natividadpublicomments@natividad.com</u> antes de las 2:00 p.m. del jueves previo a la reunión del Comité. Para ayudar al personal de Natividad a identificar el tema de la agenda al que corresponde el comentario, por favor indique en la línea de asunto la fecha de la reunión del Comité y el número de la agenda. Los comentarios recibidos antes de la fecha límite de las 2:00 p.m. del jueves serán distribuidos al Comité y se incluirán en el registro de la reunión del Comité.
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- 2. Puede hacer un comentario público uniéndose a través de ZOOM a uno de los números de teléfono o haciendo clic en el enlace de ZOOM arriba. Será colocado en la reunión como asistente; cuando esté listo para hacer un comentario público, si se ha unido por audio de computadora, seleccione la opción "Levantar la mano" en la pantalla de Zoom; y si está por teléfono, presione el #9 en su teclado.

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PARA DIRIGIRSE AL COMITÉ DURANTE EL COMENTARIO PÚBLICO: Los miembros del público pueden dirigir sus comentarios al Comité con respecto a cada tema de la agenda y pueden comentar cuando el presidente solicite los comentarios públicos generales sobre los temas que no están en la agenda del día.

PARA DIRIGIRSE AL COMITÉ SOBRE UN ITEM ESPECÍFICO DE LA AGENDA: Cuando el presidente solicite comentarios públicos sobre un tema específico de la agenda, el secretario del Comité o su designado primero verificará quién desea testificar (entre aquellos que se encuentran en la reunión por teléfono) y luego llamará a los oradores uno por uno. Los oradores públicos serán transmitidos únicamente en formato de audio. Si los miembros del público desean presentar documentos o presentaciones en PowerPoint mientras hablan, deben enviar el documento antes de las 2:00 p.m. del jueves previo a la reunión a <u>Natividadpublicomments@natividad.com</u> (Si se envía después de esa fecha límite, el personal hará todo lo posible, pero no puede garantizar que esté disponible para ser presentado en la reunión del Comité.)

DISTRIBUCIÓN DE DOCUMENTOS: Los documentos relacionados con los temas de la agenda que sean distribuidos al Comité con menos de 72 horas de antelación a la reunión estarán disponibles para su inspección pública en el Escritorio del secretario del Comité de Finanzas de Natividad, Oficina de Administración de Natividad, 1441 Constitution Blvd., Salinas, CA. Los documentos distribuidos al Comité durante la reunión por el personal del Condado estarán disponibles en la reunión; los documentos distribuidos al Comité por miembros del público estarán disponibles después de la reunión.

ACOMODACIONES RAZONABLES; MODIFICACIONES: Las personas con discapacidades que deseen solicitar una acomodación o modificación razonable para observar o participar en la reunión pueden hacer dicha solicitud enviando un correo electrónico a <u>Natividadpublicomments@natividad.com</u> La solicitud debe realizarse a más tardar al mediodía del miércoles previo a la reunión del Comité, para proporcionar tiempo suficiente a Natividad para atender la solicitud.

SERVICIO DE INTERPRETACIÓN Y TRADUCCIÓN: La reunión del Comité de Finanzas de Natividad invita y fomenta la participación de los residentes del Condado de Monterey en sus reuniones. Si necesita la asistencia de un intérprete o la traducción de un documento incluido en la agenda, comuníquese con el secretario de la reunión del Comité de Finanzas, en la Oficina de Administración de Natividad, ubicada en 1441 Constitution Blvd., Salinas, CA, o por teléfono al (831) 755-4185. El secretario hará todo lo posible para atender las solicitudes de asistencia con interpretación o traducción de documentos. Las solicitudes deben hacerse lo antes posible y, como mínimo, antes del mediodía del miércoles previo a la reunión de la Junta.

El Presidente y/o el Secretario pueden establecer reglas razonables según sea necesario para llevar a cabo la reunión de manera ordenada.

NOTA IMPORTANTE: SI TODOS LOS MIEMBROS DEL COMITÉ ESTÁN PRESENTES EN PERSONA, LA PARTICIPACIÓN PÚBLICA A TRAVÉS DE ZOOM ES SÓLO POR CONVENIENCIA Y NO ES REQUERIDA POR LEY. SI SE PIERDE LA TRANSMISIÓN DE ZOOM POR CUALQUIER RAZÓN, LA REUNIÓN PUEDE SER PAUSADA MIENTRAS SE INTENTA SOLUCIONAR EL PROBLEMA, PERO LA REUNIÓN PUEDE CONTINUAR A DISCRECIÓN DEL PRESIDENTE.

Call to Order

Mitch Winick, Chair

Roll Call

Public Comments (Limited 3 minutes per speaker)

This portion of the meeting is reserved for persons to address the Natividad Finance Committee on any matter not on this agenda but under the jurisdiction of the Committee. Committee members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Committee at a future meeting.

Approval of Minutes

1. Approve the Minutes of March 14, 2025 Finance Committee Meeting. Pages 8-14

Consent Items

2. Approve for consideration by the NMC Board of Trustees the Items in Attachment A. Pages 15-30

Scheduled Items/Discussion Items

- 3. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
 - a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement with Salinas Valley Plastic Surgery Associates (A 14391) to provide plastic surgery services, extending the term by twentyfour months (July 1, 2025 to June 30, 2027) for a revised full agreement term of July 1, 2019 to June 30, 2027, and adding \$700,000 for a revised not to exceed amount of \$1,795,000 in the aggregate; and
 - b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work, do not cause an increase of more than 10% (\$36,500) of the original contract amount and do not increase the total not to exceed amount above \$1,831,500. Pages 31-32 (Dr. Craig Walls)

4.	Receive and Approve February 2025 Financial Report. Pages 33-45	Daniel Leon, CFO
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5. Receive and Approve March 2025 Financial Report. Pages 33-45

Daniel Leon, CFO

Adjournment

NEXT FINANCE COMMITTEE MEETING FRIDAY, JUNE 13, 2025 AT 8:30 A.M. NATIVIDAD ROOM 1ST Floor, Building 200

NOTE: Any individual may request a copy of the agenda, or a copy of all the documents constituting the agenda packet of any meeting of the Natividad Medical Center Finance Committee as required by the Ralph M. Brown Act, Section 54954,1, Upon receipt of a written request, The clerk to the Natividad Medical Center Finance Committee shall cause the requested materials to be mailed at the time the agenda is posted pursuant to Section 54954,2 and 54956, Any request for mailed copies of agendas or agenda packets shall be valid for the calendar year in which it is filed and must be renewed following January 1 of each year. If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the American with Disabilities Act of 1990 (42 USC Sec. 12132), and the federal rules and regulations adopted in implementation thereof. Individuals requesting a disability-related modification or accommodation, including auxiliary aids or services, may contact Natividad Medical Center Hospital Administration at 831,755-4185. These requests may be made by a person with disability worequires a modification or accommodation in order to participate in the public meeting.



Finance Committee Meeting Friday, May 9, 2025 Consent Items

Attachment A

1. Pages 15- 16	Authorize payment of \$475,000 to Medical Information Technology, Inc. (MEDITECH), for cost of annual routine maintenance services on the various MEDITECH electronic health record software system modules implemented at Natividad Medical Center in the amount not to exceed \$450,595, and for cost of new interfaces and enhancements in the amount of \$25,405, for the period of July 01, 2025 through June 30, 2026 and subject to the terms and conditions of the parties' Healthcare Information System Software Agreement dated July 19, 2004.
2. Pages 17- 18	 a. Adopt the Natividad Medical Center (NMC) 2025 Job Order Contracting (JOC) Construction Task Catalog, Technical Specifications and Project Manuals for JOC 2025, Project No. JOC Bid No. NMC 2025-01, and Bid No. NMC 2025-02; and b. Authorize advertising the "Notice to Contractors" in a newspaper of general circulation.
3. Pages 19- 20	 a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement (A-15368) with Salinas Valley Memorial Healthcare System, dba Salinas Valley Medical Clinic to provide hematology oncology services, extending the term by twenty-four months (July 1, 2025 to June 30, 2027) for a revised full agreement term of July 1, 2019 to June 30, 2027, and adding \$360,000 for a revised not to exceed amount of \$1,440,000 in the aggregate; and b. Authorize the CEO for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work, do not cause an increase of more than ten percent (\$36,000) of the original contract amount and do not increase the total contract amount above \$1,476,000.
4. Pages 21- 22	 a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Fourth Amendment to the Professional Services Agreement (A-15115) with Dopamine Therapeutics, Inc. to provide family medicine services at Natividad, extending the term by twenty-four months (July 1, 2025 to June 30, 2027) for a revised full agreement term of August 1, 2019 to June 30, 2027; and b. Authorize the CEO for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.
5. Pages 23- 24	 a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement (A-14310) with Monterey County Eye Associates, Inc. to provide ophthalmology call coverage services extending the term by twelve months (July 1, 2025 to June 30, 2027), for a revised full agreement term of June 1, 2019 to June 30 2027, and adding \$607,176 for a revised not to exceed amount of \$2,232,582 in the aggregate; and b. Authorize the CEO for NMC or his designee to sign up to three (3) amendments to this agreement where the total amendments do not significantly change the scope of work, do not exceed 10% (\$54,600) of the original contract amount and do not increase the total contract

	amount above \$2,287,182.
6. Pages 25- 26	Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with META Dynamic, Inc. for rental of neurosurgery equipment plus associated services, with no changes to the agreement term (April 15, 2024 through April 14, 2026) and adding \$100,000 for a revised total agreement amount not to exceed \$300,000.
7. Pages 27- 28	Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 5 to the agreement (A-13599) with Quest Diagnostics, Inc. for lab reference testing services, extending the agreement an additional one (1) year period (July 1, 2025 through June 30, 2026) for a revised full agreement term of July 1, 2017, through June 30, 2026, and adding \$1,235,000 for a revised total agreement amount not to exceed \$8,295,000.
8. Pages 29- 30	Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 5 to the agreement (A-14660) with Pureserve Building Services, Inc. for professional building maintenance services, extending the agreement an additional one (1) year period (May 1, 2025 through April 30, 2026) for a revised full agreement term of May 1, 2019 through April 30, 2026, and adding \$227,000 for a revised total agreement amount not to exceed \$753,800.



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Reunión del Comité de Finanzas Viernes, 14 de marzo de 2025 8:30 AM Sala NATIVIDAD 1er Piso, Edificio 200 Actas de la Reunión

Podrá participar en la reunión

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DISTRIBUCIÓN DE DOCUMENTOS: Los documentos relacionados con los temas de la agenda que sean distribuidos al Comité con menos de 72 horas de antelación a la reunión estarán disponibles para su inspección pública en el Escritorio del secretario del Comité de Finanzas de Natividad, Oficina de Administración de Natividad, 1441 Constitution Blvd., Salinas, CA. Los documentos distribuidos al Comité durante la reunión por el personal del Condado estarán disponibles en la reunión; los documentos distribuidos al Comité por miembros del público estarán disponibles después de la reunión.

ACOMODACIONES RAZONABLES; MODIFICACIONES: Las personas con discapacidades que deseen solicitar una acomodación o modificación razonable para observar o participar en la reunión pueden hacer dicha solicitud enviando un correo electrónico a <u>Natividadpublicomments@natividad.com</u> La solicitud debe realizarse a más tardar al mediodía del miércoles previo a la reunión del Comité, para proporcionar tiempo suficiente a Natividad para atender la solicitud.

SERVICIO DE INTERPRETACIÓN Y TRADUCCIÓN: La reunión del Comité de Finanzas de Natividad invita y fomenta la participación de los residentes del Condado de Monterey en sus reuniones. Si necesita la asistencia de un intérprete o la traducción de un documento incluido en la agenda, comuníquese con el secretario de la reunión del Comité de Finanzas, en la Oficina de Administración de Natividad, ubicada en 1441 Constitution Blvd., Salinas, CA, o por teléfono al (831) 755-4185. El secretario hará todo lo posible para atender las solicitudes de asistencia con interpretación o traducción de documentos. Las solicitudes deben hacerse lo antes posible y, como mínimo, antes del mediodía del miércoles previo a la reunión de la Junta.

El Presidente y/o el Secretario pueden establecer reglas razonables según sea necesario para llevar a cabo la reunión de manera ordenada.

NOTA IMPORTANTE: SI TODOS LOS MIEMBROS DEL COMITÉ ESTÁN PRESENTES EN PERSONA, LA PARTICIPACIÓN PÚBLICA A TRAVÉS DE ZOOM ES SÓLO POR CONVENIENCIA Y NO ES REQUERIDA POR LEY. SI SE PIERDE LA TRANSMISIÓN DE ZOOM POR CUALQUIER RAZÓN, LA REUNIÓN PUEDE SER PAUSADA MIENTRAS SE INTENTA SOLUCIONAR EL PROBLEMA, PERO LA REUNIÓN PUEDE CONTINUAR A DISCRECIÓN DEL PRESIDENTE.

Board Members: Dr. Charles Harris, Marcia Atkinson, Mitch Winick

Absent: Dr. Valerie Vigil

NMC Staff/County: Ari Entin, Daniel Leon, Cher Krause, Dr. Craig Walls, Tammy Perez, Victor Sosa, Libby Downey

Call to Order

Mitch Winick, Chair

Noemi Breig

Roll Call

Present

Mitch Winick Dr. Charles Harris Marcia Atkinson

Absent

Dr. Valerie Vigil

Agenda Additions/Corrections

• Correction to the numbering of the Scheduled Items, should be 3, 4, 5.

Public Comments (Limited 3 minutes per speaker)

This portion of the meeting is reserved for persons to address the Natividad Finance Committee on any matter not on this agenda but under the jurisdiction of the Committee. Committee members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Committee at a future meeting.

Approval of Minutes

1. Approve the Minutes of February 14, 2025 Finance Committee Meeting.

MOTION: Motion to approve the minutes of February 14, 2025, Finance Committee Meeting moved by Marcia Atkinson, seconded by Dr. Charles Harris, and approved unanimously.

Consent Items

2. Approve for consideration by the NMC Board of Trustees the Items in Attachment A.

MOTION: Motion to approve Consent Item 2 for consideration by the NMC Board of Trustees, Attachment A, item 1 through 4, moved by Marcia Atkinson, seconded by Dr. Charles Harris, and approved unanimously.

Scheduled Items/Discussion Items

- 3. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
 - a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Executive Consulting Group, LLC, dba ECG Management Consultants, a Delaware LLC for CV service line strategy coding and billing review services at NMC for an amount not to exceed \$115,000 with an agreement term May 1, 2025 through April 30, 2025.
 - b. Approve the NMC's Chief Executive Officer's recommendation to accept non-standard payment conditions, termination, insurance, royalties and inventions, miscellaneous provisions and limitations on liability provisions within the agreement. (Dr. Charles Harris)

MOTION: Motion to approve Scheduled, item 3, for consideration by the NMC Board of Trustees, moved by Dr. Marcia Atkinson, seconded by Dr. Charles Harris, and approved unanimously.

- 4. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
 - a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Santa Cruz HIO, a California non-profit public benefit corporation, dba Serving Communities Health Information Organization (SCHIO) for electronic health information exchange services at NMC for an amount not to exceed \$200,000 with a term of five years from the date signed by CEO or his designee.
 - b. Approve the NMC's Chief Executive Officer's recommendation to accept the non-standard agreement in its entirety. (Dr. Charles Harris)

MOTION: Motion to approve Scheduled, item 4, for consideration by the NMC Board of Trustees, moved by Marcia Atkinson, seconded by Dr. Charles Harris, and approved unanimously.

5. Receive and Approve January 2025 Financial Report.

Daniel Leon, CFO

MOTION: Motion to accept the January 2025 Financial Report moved by Marcia Atkinson, seconded by Dr. Charles Harris, and approved unanimously.

Adjournment at 8:56 AM

Recorded by Noemi Breig



Finance Committee Meeting Friday, March 14, 2025 Consent Items MINUTES Attachment A

1.	Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-16067) with Raimi and Associates, Inc. for strategic planning services, extending the agreement an additional two (2) month period (November 1, 2025 through December 31, 2025) for a revised full agreement term of November 1, 2022 through December 31, 2025, and adding \$80,484 for a revised total agreement amount not to exceed \$305,750.
2.	 a. Ratify execution by the Chief Executive Officer ("CEO") for Natividad Medical Center of an agreement with ECMO PRN, LLC ("ECMO PRN"), dated March 4, 2024, for one-time only extracorporeal membrane oxygenation ("ECMO") services and ECMO interfacility transportation services; and b. Ratify execution by the designee of the CEO for Natividad Medical Center of a further agreement with ECMO PRN, dated March 29, 2024, for one-time ECMO services and ECMO interfacility transportation services; and c. Ratify execution by the CEO for Natividad Medical Center of a further agreement with ECMO PRN, dated March 29, 2024, for one-time ECMO services and ECMO pRN, dated January 15, 2025, for one-time ECMO services and ECMO interfacility transportation services; and d. Approve CEO's recommendation to accept non-standard insurance and limitation of liability provisions in the agreements; and e. Authorize the Auditor-Controller to process payment to ECMO for specified outstanding invoices in the amount of \$77,558.29, for ECMO services and ECMO interfacility transportation services.
3.	Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 6 to the agreement (A-14571) with Press Ganey Associates LLC d/b/a Press Ganey Associates, Inc. for access and participation in the National Database of Nursing Quality Indicators database ("NDNQI Participation Agreement"), extending the agreement an additional twenty (20) month period (January 1, 2026 through August 31, 2027) for a revised full agreement term of January 1, 2020 through August 31, 2027, and adding \$94,408 for a revised total agreement amount not to exceed \$1,019,743.
4.	 a. Authorize the County Counsel to execute amendment No. 8 to the agreement (A-13923) with Best Best & Krieger, LLP for specialized attorney services, adding \$100,000, for a total revised agreement amount of \$995,000, with no change to the term of May 1, 2017 through April 30, 2026; and b. Authorize the County Counsel to execute up to one (1) future amendment that does not exceed 10% (\$8,000) of the original Agreement amount, does not significantly alter the scope of work, and does not exceed a revised maximum amount of \$\$1,103,000.

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

MEDITECH

Legistar Number: _____

..Title

Authorize payment of \$475,000 to Medical Information Technology, Inc. (MEDITECH), for cost of annual routine maintenance services on the various MEDITECH electronic health record software system modules implemented at Natividad Medical Center in the amount not to exceed \$450,595, and for cost of new interfaces and enhancements in the amount of \$25,405, for the period of July 01, 2025 through June 30, 2026 and subject to the terms and conditions of the parties' Healthcare Information System Software Agreement dated July 19, 2004.

..Report <u>RECOMMENDATION</u>:

It is recommended the Board of Supervisors:

Authorize payment of \$475,000 to Medical Information Technology, Inc. (MEDITECH), for cost of annual routine maintenance services on the various MEDITECH electronic health record software system modules implemented at Natividad Medical Center in the amount not to exceed \$450,595, and for cost of new interfaces and enhancements in the amount of \$25,405, for the period of July 01, 2025 through June 30, 2026 and subject to the terms and conditions of the parties' Healthcare Information System Software Agreement dated July 19, 2004.

SUMMARY/DISCUSSION:

MEDITECH is Natividad Medical Center's primary system for patient registration, clinical documentation, physician ordering, patient electronic health records, and financial records. The MEDITECH System consists of numerous modules and interfaces that all have required ongoing monthly maintenance fees to support the software. As additional modules, features, enhancements, and interfaces are added to Natividad Medical Center's MEDITECH system, corresponding maintenance fees are incurred. Most of the routine modules as well as smaller upgrades, features and enhancements all have monthly maintenance fees.

The Healthcare Information System Software Agreement, the County's original services agreement with MEDITECH, has a perpetual term and does include a 60-day notice to terminate clause. This amendment will extend the term by 1 additional year.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this request, and the Auditor-Controller has reviewed and approved as to payment provisions. The request has also been reviewed and approved by Natividad Medical Center's Finance Committee and by its Board of Trustees on May 9, 2025.

FINANCING:

The cost for this request is \$475,000, all of which is included in the FY25-26 Recommended Budget. Funding will be provided from Natividad Medical Center Enterprise Fund 451-9600-6408.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Ongoing system maintenance is necessary to keep the hospital's primary Electronic Health Record (EHR) system, MEDITECH, functional and accessible. The system holds all patient records which is a vital part of care and treatment, therefore this request ultimately leads to improved care and health of Natividad Medical Center's patients. Regular maintenance also fosters a sound, secure and sustainable physical infrastructure.

Economic Development
 Administration
 X Health and Human Services
 X Infrastructure
 Public Safety

Prepared by: Raquel Mojica, IT Operations Manager, 783-2812 Approved by: Charles R. Harris, MD, Chief Executive Officer, 783-2504

Attachments:

Attachment A: MEDITECH Annual Maintenance Payment Schedule of FY25-26 Original Agreement with Medical Information Technology, Inc.

Attachments on file with the Clerk of the Board

..Title

a. Adopt the Natividad Medical Center (NMC) 2025 Job Order Contracting (JOC) Construction Task Catalog, Technical Specifications and Project Manuals for JOC 2025, Project No. JOC Bid No. NMC 2025-01, and Bid No. NMC 2025-02; and

b. Authorize advertising the "Notice to Contractors" in a newspaper of general circulation.

..Report

<u>RECOMMENDATION:</u> It is recommended that the Board of Supervisors:

a. Adopt the Natividad Medical Center (NMC) 2025 Job Order Contracting (JOC) Construction Task Catalog, Technical Specifications and Project Manuals for JOC 2025, Project No. JOC Bid No. NMC 2025-01, and Bid No. NMC 2025-02; and

b. Authorize advertising the "Notice to Contractors" in a newspaper of general circulation.

SUMMARY/DISCUSSION:

California Public Contract Code (PPC) Section 20128.5 provides that counties may award annual contracts for repair, remodeling, or other repetitive work to be done according to unit prices. This is commonly referred to as Job Order Contracting (JOC) and is typically done by developing a construction task catalog that is then competitively bid. Job Order Contracting improves economy and efficiency in completing many public improvement projects, including urgent and time sensitive projects.

In April 2013, the Board of Supervisors (Board) approved an Agreement between the County of Monterey (County) and The Gordian Group, Inc. to provide the County with a JOC System. The Gordian Group job order contracting system uses an extensive catalog of construction tasks and associated technical specifications containing over 260,000 individual items specifically designed for Monterey County. Per PCC Section 20128.5, the Board may award individual annual contracts which shall not exceed the statutory maximum contract value. Per PCC Section 20128.5, each awarded contract has a maximum contract value (MxCV) that is adjusted annually to reflect the percentage change in the California Consumer Price Index (CPI), for repair, remodeling, or other repetitive work to be done according to unit prices. The percentage change in the CPI is calculated and provided by the Department of Industrial Relations (DIR). Per DIR's annual determination, the MxCV for JOC contracts was increased from \$6,023,368 in 2024 to \$6,210,093 in 2025. County JOC specifications provide for a one (1) year term with \$25,000 worth of work guaranteed for each individual contract.

County JOC specifications require Contractors to provide a letter from a bonding company stating their ability to obtain Payment and Performance Bonds for the MxCV. NMC's staff recommends that Monterey County require the successful bidder to furnish a payment bond and a performance bond for approximately one hundred percent (100%) of the MxCV, each in the amount of \$6,210,093.

With the amount of capital projects slated for fiscal year (FY) 2025-26, it is recommended by the Gordian Group to advertise two (2) separate Job Order Contracts. Each contract would be awarded to two (2) separate contractors allowing NMC the option to use the alternate contractor

if one of the contractors is deemed non-responsive or has poor performance. Any Job Order that would exceed \$1 million will be brought to the Capital Improvement Committee (CIC) prior to issuing the Notice to Proceed. The contracts will apply to eligible projects during FY 2025-26. The JOC contract will not exceed beyond a twelve (12) month contract for issuing job orders. Any capital and/or facilities maintenance repair project that enters FY 2025-26 will be budgeted after final approval by the Board.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form and risk provisions. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions.

FINANCING:

The 2025 JOC Program would provide for two (2) individual NMC Job Order Contracts with a cap of \$6,210,093 for a total of \$12,420,186. Expenditures will be within and not exceed the FY 2025-25 and future FY proposed capital budgets approval by the Board of Supervisors.

Funding for the projects will come from NMC's Capital Reserve Fund. A five percent (5%) License Fee to utilize the JOC program is payable to the Gordian Group only if and when a Job Order is issued to a JOC Contractor. Optionally, as needed, the County may utilize JOC Project Management services for an additional 5.95% fee. Gordian fees are contained in the overall eligible project budgets.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The JOC program helps with providing efficient and effective hospital operations by allowing improved processing for smaller and more urgent projects. The JOC program projects include improvements to health and safety facilities. Provision of adequate County facilities and infrastructure improves the quality of life for County residents and supports economic development results.

X Economic Development

- X Administration
- \underline{X} Health & Human Services
- X Infrastructure
- X Public Safety

Prepared by: Brian Griffin, Project Manager III, 783-2605 Approved by: Andrea Rosenberg, NMC Assistant Administrator, Operations & Support Services, 783-2562

Attachments: Natividad Medical Center 2025 Project Manual; Natividad Medical Center 2025 Construction Task Catalogs; Natividad Medical Center 2025 Technical Specifications; Notice to Contractors

(Attachments on file with the Clerk of the Board)

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Salinas Valley Medical Clinic Third Amendment

TITLE:

a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement (A-15368) with Salinas Valley Memorial Healthcare System, dba Salinas Valley Medical Clinic to provide hematology oncology services, extending the term by twenty-four months (July 1, 2025 to June 30, 2027) for a revised full agreement term of July 1, 2019 to June 30, 2027, and adding \$360,000 for a revised not to exceed amount of \$1,440,000 in the aggregate; and

b. Authorize the CEO for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work, do not cause an increase of more than ten percent (\$36,000) of the original contract amount and do not increase the total contract amount above \$1,476,000.

RECOMMENDATION:

a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement (A-15368) with Salinas Valley Memorial Healthcare System to provide hematology oncology services, extending the term by twenty-four months (July 1, 2025 to June 30, 2027) for a revised full agreement term of July 1, 2019 to June 30, 2027, and adding \$360,000 for a revised not to exceed amount of \$1,440,000 in the aggregate; and

b. Authorize the CEO for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work, do not cause an increase of more than ten percent (\$36,000) of the original contract amount and do not increase the total contract amount above \$1,476,000.

•

SUMMARY/DISCUSSION:

NMC operates a the D'Arrigo Family Specialty Services Outpatient Clinic offering fifteen different specialty care services including hematology oncology. NMC must also arrange for the care and treatment of hospitalized patients and patients who present to the emergency department and outpatient clinic in need of medical care in the specialty of hematology oncology. NMC has an agreement with Salinas Valley Memorial Healthcare System, dba Salinas Valley Medical Clinic, whose board-certified hematology oncology physicians provide 24/7/365 call coverage and one half day a week in the outpatient clinic. NMC wishes to amend the Agreement so that the group can continue to provide the same services without interruption. NMC has obtained an independent opinion of fair market value supporting the payment of this agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment as to legal form and the Auditor-Controller has reviewed and approved this amendment as to fiscal provisions. The amendment has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees.

FINANCING:

The cost of this amendment is \$360,000. The total not to exceed amount of this agreement is \$1,440,000 for the period July 1, 2019 to June 30, 2027. \$180,000 is included in the Fiscal Year 2025/2026 Recommended Budget. The remaining balance will be budgeted in subsequent fiscal

years. Funding will be provided from NMC's Enterprise Fund 451-9600-6608.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high-quality patient care which improves the health and quality of life for patients and their families.

Economic Development
 Administration
 Health and Human Services
 Infrastructure
 Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506 Approved by: Dr. Charles R. Harris, Chief Executive Officer, 783.2551

Attachments: Third Amendment Second Amendment First Amendment Agreement

Attachments on file at the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Dopamine Therapeutics, Inc. Fourth Amendment

TITLE:

a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Fourth Amendment to the Professional Services Agreement (A-15115) with Dopamine Therapeutics, Inc. to provide family medicine services at Natividad, extending the term by twenty-four months (July 1, 2025 to June 30, 2027) for a revised full agreement term of August 1, 2019 to June 30, 2027; and

b. Authorize the CEO for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.

RECOMMENDATION:

a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Fourth Amendment to the Professional Services Agreement (A-15115) with Dopamine Therapeutics, Inc. to provide family medicine services at Natividad, extending the term by twenty-four months (July 1, 2025 to June 30, 2027) for a revised full agreement term of August 1, 2019 to June 30, 2027; and

b. Authorize the CEO for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.

SUMMARY/DISCUSSION:

Natividad operates Family Medicine Residency Program affiliated with the University of California's San Francisco Medical School with a total of 30 residents that practice in multiple settings including the inpatient labor and delivery unit. The Residency Program must arrange for patient care and supervision of its residents by qualified family medicine physicians. Natividad has an agreement with Dopamine Therapeutics, Inc., for which Dr. Nathaniel Lepp provides family medicine services, as needed, to cover the service. Natividad would like to amend the Agreement at this time in order to avoid interruption of services. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form. Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. The Amendment has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees.

FINANCING:

The total not to exceed amount of this Agreement is \$400,000 for the period August 1, 2019 to June 30, 2027. \$50,000 is included the Fiscal Year 2025/2026 Recommended Budget. Funding will be provided from NMC's Enterprise Fund 451-9600-6608.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement are required for Natividad's Family Medicine Residency Program and provide Natividad with the additional support it needs in order to provide reliable and high-quality patient care which improves the health and quality of life for patients and their families.

- ___ Economic Development
- ____ Administration
- \underline{X} Health and Human Services
- ___ Infrastructure
- ____ Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506 Approved by: Dr. Charles R. Harris, Chief Executive Officer, 783.2551

Attachments: Fourth Amendment Third Amendment Second Amendment First Amendment Assignment and Assumption Agreement Agreement

Attachments on file at the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Monterey County Eye Associates Fourth Amendment

TITLE:

a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement (A-14310) with Monterey County Eye Associates, Inc. to provide ophthalmology call coverage services extending the term by twelve months (July 1, 2025 to June 30, 2027), for a revised full agreement term of June 1, 2019 to June 30 2027, and adding \$607,176 for a revised not to exceed amount of \$2,232,582 in the aggregate; and

b. Authorize the CEO for NMC or his designee to sign up to three (3) amendments to this agreement where the total amendments do not significantly change the scope of work, do not exceed 10% (\$54,600) of the original contract amount and do not increase the total contract amount above \$2,287,182.

RECOMMENDATION:

It is recommended that the Board of Supervisors:

a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement (A-14310) with Monterey County Eye Associates, Inc. to provide ophthalmology call coverage services extending the term by twelve months (July 1, 2025 to June 30, 2027), for a revised full agreement term of June 1, 2019 to June 30 2027, and adding \$607,176 for a revised not to exceed amount of \$2,232,582 in the aggregate; and

b. Authorize the CEO for NMC or his designee to sign up to three (3) amendments to this agreement where the total amendments do not significantly change the scope of work, do not exceed 10% (\$54,600) of the original contract amount and do not increase the total contract amount above \$2,287,182.

SUMMARY/DISCUSSION:

NMC must arrange for the care and treatment of patients who present to the emergency department in need of medical care in the specialty of ophthalmology, for the diagnosis and treatment of eye disorders. NMC would like to amend its agreement with Monterey County Eye Associates, a medical group with board certified fellowship trained ophthalmologist, who provide 24 hours a day, 7 days a week ophthalmology call coverage in the emergency department. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment as to legal form. Auditor-Controller has reviewed and approved this amendment as to fiscal provisions. The amendment has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees on May 9, 2025.

FINANCING:

The cost of this amendment is \$607,176. The total not to exceed amount of this agreement is \$2,232,582 for the period June 1, 2019 to June 30, 2027. \$303,588 is included in the Fiscal Year 2025/2026 Recommended Budget. Funding will be provided from NMC's Enterprise Fund 451-9600-6608.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement are required for Level II Trauma Centers and provide NMC with the additional support it needs in order to provide reliable and high-quality patient care which improves the health and quality of life for patients and their families.

__ Economic Development

- ____Administration
- X Health and Human Services

___ Infrastructure

____Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Dr. Charles R. Harris, Chief Executive Officer, 783.2551

Attachments: Fourth Amendment Third Amendment Second Amendment First Amendment Agreement

Attachments on file at the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

META Dynamic, Inc. Amendment No. 1

Legistar Number: _____

..Title

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with META Dynamic, Inc. for rental of neurosurgery equipment plus associated services, with no changes to the agreement term (April 15, 2024 through April 14, 2026) and adding \$100,000 for a revised total agreement amount not to exceed \$300,000.

..Report <u>RECOMMENDATION</u>:

It is recommended the Board of Supervisors:

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with META Dynamic, Inc. for rental of neurosurgery equipment plus associated services, with no changes to the agreement term (April 15, 2024 through April 14, 2026) and adding \$100,000 for a revised total agreement amount not to exceed \$300,000.

SUMMARY/DISCUSSION:

Intraoperative image guided navigational surgery (IGS) allows the surgeon to operate within a surgical site whose standard anatomical landmarks may be ambiguous because of tumor, infection, fracture or previous surgery. Studies suggest that IGS may result in decreased complications, increased disease removal, decreased length of stay and in some cases decreased operative time.

Meta Dynamic supplies the Neuro Navigation system which includes the equipment, hardware and software to perform image guided neurosurgery. Digital patient data is uploaded from the computed tomography (CT) or magnetic resonance imaging (MRI) located at Natividad Medical Center to the Neuro Navigation system in the Operating Room (OR) assisting the surgeon in identifying the right surgical approach and more specifically landmarks. Surgeons are guided through procedures with real time data allowing for smaller skull and back (spine surgery) incisions thereby minimizing damage to healthy structures. With the universal instrument holder (VarioGuideTM), preplanned trajectories can be targeted systematically within seconds and anytime during the surgery.

The equipment arrives from Meta Dynamic within twenty-four (24) hours of surgery. The Meta Dynamic technician arrives within one (1) hour of surgery and sets up the equipment. The technician assists the surgeon with the operation of the equipment. The equipment and services provided by Meta Dynamic have aided Natividad's surgical staff tremendously in performing complex surgeries and it utilized quite a bit. This amendment is to add funds to the agreement to cover current costs and includes enough additional which is projected to last through expiration of the agreement.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 1 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on May 09, 2025.

FINANCING:

The cost for this amendment No. 1 is \$100,000 of which \$25,000 is included in the FY 2024-25 Adopted Budget. Amounts for remaining year of the agreement will be included in those budgets as appropriate. Funding will be provided from NMC's Enterprise Fund 451-9600-6821.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement supports the Board of Supervisor's strategic initiative to "improve the health and quality of life through County supported programs and services" by providing the technology necessary for these types of procedures to be performed locally, keeping families at home.

- Economic Development
- Administration
- X Health and Human Services
- Infrastructure
- ____ Public Safety

Prepared by: Wally Sayles, Surgical Services Director, 772-7771 Approved by: Charles R. Harris, Chief Executive Officer, 783-2504

Attachments: Meta Dynamic, Inc Amendment No. 1 Meta Dynamic, Inc Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Quest Diagnostics, Inc. Amendment No. 5

Legistar Number:

..Title

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 5 to the agreement (A-13599) with Quest Diagnostics, Inc. for lab reference testing services, extending the agreement an additional one (1) year period (July 1, 2025 through June 30, 2026) for a revised full agreement term of July 1, 2017, through June 30, 2026, and adding \$1,235,000 for a revised total agreement amount not to exceed \$8,295,000.

..Report <u>RECOMMENDATION</u>:

It is recommended the Board of Supervisors:

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 5 to the agreement (A-13599) with Quest Diagnostics, Inc. for lab reference testing services, extending the agreement an additional one (1) year period (July 1, 2025 through June 30, 2026) for a revised full agreement term of July 1, 2017, through June 30, 2026, and adding \$1,235,000 for a revised total agreement amount not to exceed \$8,295,000.

SUMMARY/DISCUSSION:

Quest Diagnostics is the leading provider of diagnostic testing in the nation and serves approximately 140 million patients each year. Quest Diagnostics is Natividad Medical Center Laboratory's primary reference laboratory, although Natividad Medical Center uses Salinas Valley Memorial Hospital as a reference laboratory on occasion as well. Physicians at Natividad Medical Center and local clinics, which send laboratory work to Natividad Medical Center, may order highly specific types of tests, which the Natividad Medical Center Laboratory cannot perform on-site. As laboratory technology advances, more and more test requests that are not available at the Natividad Medical Center laboratory become available for Physicians and clinics to order; these tests are used for the diagnosis of disease or monitoring of disease processes and are critical for patient care. The Natividad Medical Center laboratory type individual test available. Natividad Medical Center's laboratory staff currently does monitor and shall continue to monitor test utilization to look for opportunities to in-source any test that has sufficient volume and methodology which could be incorporated into the Natividad Medical Center Laboratory.

Natividad Medical Center's laboratory has an established software interface with Quest diagnostics, which allows results to be transferred securely and directly from the reference laboratory to the patient medical record at Natividad Medical Center. A Natividad Medical Center clinical laboratory scientist verifies the validity of the results before they are finalized in the medical record. These services are very important for Natividad Medical Center and its patients.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 5 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. This amendment No. 5 has also been reviewed and approved by Natividad's Finance Committee and by its Board of Trustees on May 09, 2025.

FINANCING:

The cost of this amendment No. 5 is \$1,235,000 of which \$240,000 is included in the FY 2024-25 Adopted Budget. Amounts for remaining year of the agreement will be included in those budgets as appropriate. Funding will be provided from NMC's Enterprise Fund 451-9600-6605.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Use of a Quest Diagnostics Reference Lab Services allows the clinicians of Natividad Medical Center to order laboratory tests that are essential in effective diagnosis and monitoring of patient care. Laboratory tests are correlated with patient history and presentation to arrive at the most confident and data-driven decisions regarding care. In addition, Natividad Medical Center laboratory makes use of the reference lab to confirm internal findings prior to issuing significant diagnosis to the patient, when reagents are unavailable, or lab instrumentation is in repair. The use of an immediate and reliable reference lab is vital part of the laboratory's plan to support the hospital.

- ___ Economic Development
- ____ Administration
- X Health and Human Services
- ___ Infrastructure
- ___ Public Safety

Prepared by: Arthur T. Tiongson, Clinical Laboratory Manager, 831-772-7660 Approved by: Charles Harris, MD, Chief Executive Officer, 783-2553

Attachments:

Quest Diagnostics, Inc. Amendment No. 5 Quest Diagnostics, Inc. Renewal & Amendment No. 4

Quest Diagnostics, Inc. Amendment No. 3

Quest Diagnostics, Inc. Amendment No. 2

Ouest Diagnostics, Inc. Amendment No. 1

Quest Diagnostics, Inc. Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Pureserve Building Services, Inc. Renewal and Amendment No. 5 Legistar Number:

..Title

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 5 to the agreement (A-14660) with Pureserve Building Services, Inc. for professional building maintenance services, extending the agreement an additional one (1) year period (May 1, 2025 through April 30, 2026) for a revised full agreement term of May 1, 2019 through April 30, 2026, and adding \$227,000 for a revised total agreement amount not to exceed \$753,800.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 5 to the agreement (A-14660) with Pureserve Building Services, Inc. for professional building maintenance services, extending the agreement an additional one (1) year period (May 1, 2025 through April 30, 2026) for a revised full agreement term of May 1, 2019 through April 30, 2026, and adding \$227,000 for a revised total agreement amount not to exceed \$753,800.

SUMMARY/DISCUSSION:

Pureserve Building Services Inc. offers janitorial and cleaning services from Monday to Friday at Natividad's Medical Office Building, specifically in the common areas, public waiting spaces, and suites 201 and 202. They also extend their services to offsite apartments. Their responsibilities comprise of:

- Floor maintenance, which includes sweeping, vacuuming, and mopping
- Polishing of water fountains and fixtures
- Trash disposal
- Furniture cleaning in waiting areas
- Dusting
- Sanitation and cleaning of restrooms

Moreover, Pureserve Building Services, Inc. is in charge of supplying bathroom necessities like toilet paper, paper towels, seat covers, and hand soap.

Since May 2019, Natividad has maintained a contract with Pureserve Building Services, Inc.

This renewal and amendment is intended to expand the range of services to include the new medical clinics recently acquired by Natividad.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this renewal and amendment No. 5 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The renewal

and amendment No. 5 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on May 09, 2025.

FINANCING:

The cost for this renewal and amendment No. 5 is \$227,000 of which \$51,716 is included in the Fiscal Year 2024-2025 Adopted Budget. Amounts for remaining year of the agreement will be included in those budgets as appropriate. Funding will be provided from NMC's Enterprise Fund 451-9600-6383.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered under this agreement for janitorial staffing, general cleaning, and sanitation of corridors enhance operations at the hospital, which ensures a sanitary environment and improves the patient experience.

- Economic Development Administration
- \underline{X} Health and Human Services
- ___ Infrastructure
- ____ Public Safety

Prepared by: Marcel Smith, Director of Environmental Services, 783-2654 Approved by: Charles R. Harris, Chief Executive Officer, 783-2553

Attachments:

Pureserve Building Services Renewal and Amendment 5 Pureserve Building Services Amendment 4 Pureserve Building Services Amendment 3 Pureserve Building Services Renewal and Amendment 2 Pureserve Building Services Amendment 1 Pureserve Building Services Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Salinas Valley Plastic Surgery Associates Third Amendment

..Title

a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement with Salinas Valley Plastic Surgery Associates (A 14391) to provide plastic surgery services, extending the term by twenty-four months (July 1, 2025 to June 30, 2027) for a revised full agreement term of July 1, 2019 to June 30, 2027, and adding \$700,000 for a revised not to exceed amount of \$1,795,000 in the aggregate; and

b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work, do not cause an increase of more than 10% (\$36,500) of the original contract amount and do not increase the total not to exceed amount above \$1,831,500.

..Report

RECOMMENDATION:

a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement with Salinas Valley Plastic Surgery Associates (A 14391) to provide plastic surgery services, extending the term by twenty-four months (July 1, 2025 to June 30, 2027) for a revised full agreement term of July 1, 2019 to June 30, 2027, and adding \$700,000 for a revised not to exceed amount of \$1,795,000 in the aggregate; and

b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work, do not cause an increase of more than 10% (\$36,500) of the original contract amount and do not increase the total not to exceed amount above \$1,831,500.

SUMMARY/DISCUSSION:

Natividad must arrange for the care and treatment of hospitalized patients and patients who present to the emergency department in need of medical care in the specialty of plastic surgery. NMC wishes to amend the agreement with Salinas Valley Plastic Surgery Associates, so that it's board-certified plastic surgeons can continue to provide 24/7/365 emergency department call coverage without interruption. NMC has obtained an independent opinion of fair market value supporting the payment terms of this agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form. Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. The Amendment has also been reviewed and approved by NMC's Finance Committee and Board of Trustees on May 9, 2025.

FINANCING:

The cost of this Amendment is \$700,000. The total cost of this Agreement is \$1,795,000 for the period July 1, 2019 to June 30, 2027. \$219,000 is included in the Fiscal Year 2025/2026 Recommended Budget. Funding will be provided from NMC's Enterprise Fund 451-9600-6608.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide NMC with the additional support it needs in order to provide reliable and high-quality patient care which improves the health and quality of life for patients and their families.

- ___ Economic Development
- ____ Administration
- X Health and Human Services
- ____ Infrastructure
- ____ Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506 Approved by: Dr. Charles R. Harris, Chief Executive Officer, 783.2551

Attachments: Third Amendment Second Amendment First Amendment Agreement

Attachments on File at the Clerk of the Board



FINANCIAL STATEMENTS

MARCH 31, 2025

04/25/25



FINANCIAL STATEMENTS

MARCH 31, 2025

INDEX

- TOTAL ADC TREND GRAPH 2020-2025 DESCRIPTION PAGE #
- STATISTICAL REPORT 2
- STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS TO BUDGET
- STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD
- **BALANCE SHEET**

9

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- SCHEDULE OF STATE / COUNTY RECEIVABLES
- STATEMENT OF CASH FLOWS 00

- **RECONCILIATION OF GOVERNMENT FUNDING** 9

10

11

CASH FLOW PERFORMANCE F/Y 24-25 ACTUAL TO BUDGET

CASH SCHEDULE FOR F/Y 24-25

34



PAGE 1 OF 11 PAGES

4/25/2025

NATIVIDAD STATISTICAL REPORT March 31, 2025

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					Warch 51, 2025					
		Month-T	o-Date					Year-To-	-Date	
	1-25	2-25	3-25	Budget			Budget	Current	Prior Yr	%
			11116		PT DAYS BY SERVICE	STAFFED BED	S	100	12.11	CY/PY
1	177	186	284	233	NICU	15	2,056	2,129	2,121	0.38%
2	1,858	1,535	1,829	1,926	Med/Surg	57	17,026	15,296	17,240	-11.28%
3	213	243	185	204	ICU	10	1,802	1,830	1,772	3.27%
4	58	76	69	88	Peds	12	775	799	779	2.57%
5	803	720	718	770	Acute Rehab	28	6,803	7,029	6,926	1.49%
6	271	204	283	314	OB/Gyn	27	2,775	2,522	2,823	-10.66%
7	3,380	2,964	3,368	3,534	TOTAL ACUTE	149	31,237	29,605	31,661	-6.49%
8	420	270	413	453	Psychiatric	19	4,000	3,735	4,090	-8.68%
9	3,800	3,234	3,781	3,987	TOTAL DAYS	168	35,237	33,340	35,751	-6.74%
0	278	273	275	305	Nursery	18	2,700	2,448	2,672	-8.389
-					AVERAGE DAILY CENSU			_,		· Marrie and
	00.4	00.4	05.5	00.0			00.2	02.4	90.0	0.240
1	83.1	80.1	85.5	8 9 .2	Acute	121	89.2	82.4	89.9	-8.349
2	25.9	25.7	23.2	24.8	Acute Rehab	28	24.8	25.7	25.2	1.989
3	13.5	9.6	13.3	14.6	Psychiatric	19	14.6	13.6	14.9	-8.72
4	122.6	115.5	122.0	128.6	TOTAL	168	128.6	121.7	130.0	-6.38
5	9.0	9.8	8.9	9.9	Nursery	18	9.9	8.9	9.7	-8.25
	design in				PERCENTAGE OF OCCL	PANCY				100
6	68.7%	66.2%	70.7%	73.7%	Acute		73.7%	68.1%	74.3%	-8.39
7	92.5%	91.8%	82.9%	88.6%	Acute Rehab		88.6%	91.8%	90.0%	2.0
8	71.1%	50.5%	70.0%	76.8%	Psychiatric	-	76.8%	71.6%	78.4%	-8.7
9	73.0%	68.8%	72.6%	76.5%	TOTAL		76.5%	72.4%	77.4%	-6.4
20	50.0%	54.4%	49.4%	55.0%	Nursery		55.0%	49.4%	53.9%	-8.2
				1.19.11	ADMISSIONS					
:1	683	597	671	666	Acute		5,891	5,864	6,005	-2.35
			66	59	Acute Rehab		524	526	530	-0.75
2	59	50								
23	58	41	48	50	Psychiatric		444	429	462	-7.14
24	800	688	785	776	TOTAL		6,859	6,819	6,997	-2.54
25	179	169	174	188	Nursery		1,663	1,548	1,668	-7.19
_	10.		400	407	D. P. Jac	_	4 744	4 6 4 0	1,749	-6.23
26	187	175	190	197	Deliveries		1,741	1,640	1,743	-0.23
	17. J. 16.				DISCHARGES		-			
27	613	558	612	632	Acute		5,590	5,409	5,709	-5.25
28	64	52	59	60	Acute Rehab		527	522	532	-1.88
29	55	40	47	51	Psychiatric		450	431	464	-7.11
30	732	650	718	743	TOTAL		6,568	6,362	6,705	-5.12
31	163	161	163	172	Nursery		1,522	1,427	1,518	-5.99
. 1			7.7		AVERAGE LENGTH OF	STAY			1	
_					A	h = h ! = = }	5.4	4.0		2.02
32	4.8	4.7	4.8	5.1	Acute(Hospital wide no	bables)	5.1	4.9	5.1	-3.92
33	13.6	14.4	10.9	13.0	Acute Rehab		13.0	13.4	13.1	2.29
34 34	2.5	2.1	2.5	2.6	OB/Gyn		2.6	2.5	2.6	-3.85
94 35	7.2	6.6	8.6	9.0	Psychiatric		9.0	8.7	8.9	-2.25
36	1.6	1.6	1.6	1.6	Nursery		1.6	1.6	1.6	0.00
	1.0	1.0	1.0	1.0						5100
	1.005	4 5 40	4 000	E 007	OUTPATIENT VISITS		46 540	44 000	45,229	-1.19
37	4,665	4,548	4,699	5,267	Emergency Room		46,549	44,689		
88	420	350	392	420	ER Admits	duals - tr -	3,708	3,643	3,742	-2.65
39	52.5%	50.9%	49.9%	54.1%	ER Admits as a % of A	amissions	54.1%	53.4%	53.5%	-0.10
10	107	108	120	127	Trauma Cases		1,123	1,145	1,107	3.43
\$1	7,298	6,882	7,357	6,541	Clinic Visits		57,812	64,092	58,891	8.83
		1.1.1.1	I I I	1 12 2	ANCILLARY PROCEDUR	RES BILLED		100 101		
12	56,495	50,788	54,538	56,020	Lab Tests		495,145	488,388	500,947	-2.51
13	5,123	4,348	4,889	4,516	Radiology Procedures		39,913	42,320	40,269	5.09
14	269	264	284	242	MRI Procedures		2,139	2,330	2,212	5.33
45	99	101	101	99	Nuclear Med Procedure		879	898	926	-3.02
46	1,383	1,215	1,381	1,307	Ultrasound Procedures	5	11,551	12,071	11,872	1.68
47	2,793	2,522	2,806	2,570	CT Scans	_	22,716	25,271	22,831	10.69
48	401	383	384	422	Surgeries		3,729	3,649	3,773	-3.29
49	7.82	8.23	7.94	7.59	FTE'S PER AOB		7.59	7.86	7.36	6.79
50	1,417.4	1,438.7	1,431.4	1,433.2	TOTAL PAID FTE'S		1,433.2	1,436.4	1,395.8	2.91
51	5,620	4,892	5,588	5,850	ADJUSTED PATIENT DA	AYS	51,708	50,046	52,133	-4.00

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Image: mark for the training of the tra		JUL-24	AUG-24	SEP-24	OCT-24	NOV-24	DEC-24	JAN-25	FEB-25	MAR-25	APR-25	MAY-25	JUN-25	ΥTD
Control Contro Control Control <th< td=""><th>REVENUE</th><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>	REVENUE													
Terr State		82,094,747	74,798,102	70,490,020	81,279,287	74,341,473	76,042,645	79,379,060	69,244,388	76,300,699				683,970,421
Under Control Contro Control Control Control Control Control Control Co		5,988,048	5,984,959	5,124,160	5,805,050	4,259,055	4,889,468	5,555,533	6,320,236	7,594,047				51,520,556 368 530 062
Image: constraining c		132,073,161	39,882,209 120,665,270	39,920,578	131,541,228	119,323,344	120,968,871	125,616,762	114,314,162	123,993,382	12		*//	1,104,030,939
Current load Current load<		-	-		12120-01-0	2								
Billing		97,901,711	93,101,614	88,215,883	101,094,003	90,481,957	93,325,834	95,908,684	90,453,620	96,154,960				846,638,267
Under by the formation of the form		6,654,066	1,230,033	3,350,022	1,477,542	2,472,285	3,073,625	2,743,646	419,729	1,287,016				22,/U/,903
Magnetic Arrithmeti		51,412	39,812	104,588	178,138	133,645	140,224	212,400	04 447 00C	231,142		4	*	1000000
Production Product		104,607,189	94,371,459	91,670,493	102,749,683 29 704 545	93,081,881	90,039,003 24 420 188	26,752,032	91,417,990	26.319.664	, 1	2	3	233.048.102
Matrix 158/40 200/40 706/40 706/40 706/40 200/40 Matrix		21/2	21-79%	20.66%	21,89%	21,99%	20.19%	21,30%	20.03%	21,23%	0,00%	0.00%	0000	21 11%
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Instrument 12,05 mm	Other Operating Revenue:													
Microsoft Mic	-	123 369	123.369	123.369	139.971	123,369	168,828	133,713	133,713	133,713				1,203,414
Wit Continuin On Formania Control Tage (a) (b) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c)		395,833	395,833	395,833	395,833	605,833	1,245,833	689,287	995,833	650,990				5,771,108
Tural Notice 465/30 30/30 1/16/30 30/30/31 1/16/30 30/30/31 <t< td=""><th></th><td>78,083</td><td>75,418</td><td>76,570</td><td>76,570</td><td>76,570</td><td>76,570</td><td>76,570</td><td>76,570</td><td>426,570</td><td></td><td></td><td></td><td>1,039,493</td></t<>		78,083	75,418	76,570	76,570	76,570	76,570	76,570	76,570	426,570				1,039,493
Tual One Openating Revenue 1,056,67 1,078,566 1,778,466 1,778,466 1,778,466 1,766,167 <th< td=""><th></th><td>458,382</td><td>484,966</td><td>1,116,688</td><td>467,526</td><td>630,992</td><td>1,087,467</td><td>467,108</td><td>559,969</td><td>572,847</td><td></td><td></td><td></td><td>5,745,945</td></th<>		458,382	484,966	1,116,688	467,526	630,992	1,087,467	467,108	559,969	572,847				5,745,945
TAL REVIE 3,040,15 5,740,46 5,44,22 7,740,46 5,44,22 7,740,46 5,44,20 7,740,46 5,44,20 7,740,46 5,44,20 7,740,46 5,44,20 7,740,46 5,44,20 7,740,46 5,44,20 7,740,46 5,44,20 7,740,46 5,44,20 7,740,46 5,44,20 7,710,46 7,710			1,079,586	1,712,460	1,079,901	1,336,765	2,578,699	1,366,678	1,766,085	1,784,120	Ð	•)	м	13,759,960
EX.FELSE Isolesise Currants		36.389.136	35,740,895	34,344,222	37,738,943	35,439,719	34,875,384	35,986,207	33,289,749	36,731,280		•	*	320,535,535
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Add/Total 346/17i 3.242/19i 3.46/17i 3.242/19i 3.46/17i 3.242.06 3.463.366 3.466.366 3.4			5.433.098	5,611,408	5,234,561	5,393,289	5,312,815	5,650,271	5,784,668	5,451,100				49,317,942
Notices 3.364.00 3.164.01 3.70.211 3.464.01 3.70.231 3.464.01 3.70.231 3.464.01 3.70.231 3.466.11 3.70.231 3.466.11 3.70.231 3.466.11 3.70.231 3.466.11 3.70.231 3.466.11 3.70.261 3.466.11 3.70.261 3.466.11 3.70.261 3.466.11 3.70.661 3.66.123 3.66.123 3.66.123 3.66.123 3.66.123 3.66.133 3.66.136 3.66.163			3,243,958	3,111,935	3,542,191	3,085,146	3,043,238	3,048,946	2,682,090	3,163,566				28,371,802
Instantion Instantion Instantion Instantion Instantion Denotify 425,523 (2023) 55,373 (2023) 446,77 (203,15) 646,17 (20,15) 620,170 743,614 743,614 715,115 7 7 Instantization for Extraordinary lisms Traordinary lisms Traordinary lisms 236,174 2,156,114 2,156,114 2,156,114 7 7 1 Instantization for Extraordinary lisms Traordinary lisms Traordinary lisms 2,136,611 2,156,114 2,156,114		3,364,090	3,356,052	3,184,571	3,706,251	3,459,626	3,185,849	3,209,416	3,223,899	3,249,854				29,939,607
Initials and complexent 2/32/9 618.00 203/16 54.00 56.400		422,523	553,273	494,677	495,407	501,719	494,614	497,058	496,137	496,515 200 550				4,451,925 2,573,405
Interaction Depreciation Amontanion TOTAL EXPENSE 21,24 (3,0,0) (3,0,0) (3,0,0) (3,0,0) 21,24 (3,0,0) 21,24 (3,0,0) 21,24 (3,0,0) 21,24 (3,0,0) 20,340 (3,0,0) 21,340 (3,0,0) 1,00,300 (3,0,0) 0,00,300 (3,0,0) 0,00,300 (3,0,0,0) <		430,279	418,860	403,145	403,546	345,019	384,651	303,898	361,230	202,262				020,020,076
Undertained Undertained TOTAL EXPENSE vstatut (11,754) vstatut (638,015) vstatut (33,134) vstatut (13,134) vstatut (13,134) <thvstatut (13,134) vstatut (13,134)</thvstatut 		21,234	21,234	21,234	00,430	00,490 000,500	106 764	1103 765	1 045 303	1 189 982				9.445.471
Unit Lettering 35,405 0 11,704 (636,015) 520,120 (230,413) (255,174) (2,156,113) (215,115) Normalization for Extraordinary Items 973,546 (11,704) (636,015) 520,120 (230,442) (743,514) (2,136,611) (215,115) • Normalization for Extraordinary Items 973,546 (11,704) (636,015) 520,120 (230,442) (743,514) (2,136,611) (215,115) • • Item Extraordinary Items 5 973,546 (11,704) (636,015) 520,120 (230,642) (743,514) (2,136,611) (215,115) • • • Item Extraordinary Items 5 973,546 (11,704) 5 520,620 36,443,56 (215,115) (215,115) •		903,054	462 607	363 482	538 687	456.819	433 534	513 342	514,990	538,062				4,319,627
NET INCOMELLOSS) 979,646 (11,794) (636,015) 620,120 (230,842) (743,514) (216,115)		35,409,589	35,852,688	34,980,237	37,118,823	35,670,561	35,618,898	36,241,381	35,426,360	36,946,395	8	93) -	46 1	323,264,933
Ner Noome(LOSS) 9/9,046 (111/94) (630,015) 0.20,120 (230,012) (230,114) (210,011) (210,110) Normalization for Extraordinary Items image: straordinary Items image: straorditems image: straorditems							(740 644)	1474 3301	11 136 6111	1046 4461	ł	,		1905 002 01
Normalization for Extraordinary Items Total Extraordinary Items Total Extraordinary Items Total Extraordinary Items Set Section Set Section Set		979,546	(111,794)	(636,015)	620,120	(230,842)	(410,514)	(4/1,002)	(1.1.30,011)	(c11,c12)	8	ŧļī		(000'07')
Total Extraordinary tems 5 979,546 5 (111,794) 5 (530,015) 5 (243,514) 5 (215,611) 5 (215,115) 5 5 5 NET INCOME BEFORE Extraordinary tems 5 979,546 5 (111,794) 5 (230,842) 5 (743,514) 5 (215,115) 5	Normalization for Extraordin	ary Items												
Total Extanordiary terris Total Extanordiary terris For an extraordiary terris F	-													Ŷ.
Total Extandinary tems S 979,546 S (11,794) S 620,120 S (743,514) S (215,115) S <th>20</th> <td></td> <td>3</td>	20													3
Total Extraordinary tems \$ 979,546 \$ (111,794) \$ (636,015) \$ 620,120 \$ (230,842) \$ (743,514) \$ (256,174) \$ (215,115) \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	33													
NeT INCOME BEFORE Extravolinary litems \$ 979,546 \$ (111,794) \$ (636,015) \$ 620,120 \$ (230,642) \$ (743,514) \$ (256,174) \$ (216,115) \$ - \$ \$ \$ <th< td=""><th></th><td>680</td><td>(30) </td><td>6</td><td>ia.</td><td>-2.4</td><td>34</td><td>з</td><td></td><td>4</td><td></td><td>×</td><td></td><td></td></th<>		680	(30) 	6	ia.	-2.4	34	з		4		×		
NET INCOME BEFORE Extraordinary Items S 978,546 S (111,794) S (636,015) S (743,514) S (215,115) S														
CAPITAL CONTRIBUTIONS County Contribution County Contribution 5 978,546 \$ (111,794) \$ 620,120 \$ (230,842) \$ (743,514) \$ (2,136,611) \$ (215,115) \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$		s		(636,015)	620,120	(230,842)	(743,514)	(255,174)	(2,136,611)	(215,115)		*		
Carliar contribution County Contribution Soundy Contribution CHANGE IN NET ASSETS \$ 979,546 \$ (111,794) \$ (636,015) \$ 620,120 \$ (230,642) \$ (743,514) \$ (255,174) \$ (2,136,611) \$ (215,115) \$ • \$ • \$ • \$ • \$ • \$ • \$ • \$ • \$ • \$	L													
County Contribution S 979,546 \$ (111,794) \$ (636,015) \$ 620,120 \$ (230,842) \$ (743,514) \$ (255,174) \$ (2,136,611) \$ (215,115) \$ · \$ · \$ · \$		CNI												
CHANGE IN NET ASSETS \$ 979,546 \$ (111,794) \$ (636,015) \$ 620,120 \$ (230,842) \$ (743,514) \$ (255,174) \$ (2,136,611) \$ (215,115) \$ - \$ - \$														
		-									3		•	\$ (2,729,398
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NATIVIDAD EMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NOF

37

4/25/2025

Actual Under File VAR NAR Contract (units)			CURRENT NONTH					TEAN -10 -UALE			
S Tigatorial S	I	Actual	Budget	<u>Variance fav.</u> \$ VAR.	(unfav) % VAR		Actual	Budget	Variance fav. \$ VAR.	9 1	Prior Yr
5 75,300,66 5 91,320,53 5,32,110 5,32,112 5,32,123,133 5,32,123 2,3	Ω.					REVENUE					
5 7,300,00 6,1/2 (2) (2						Patient Revenue:					
Tight of 1/20/161 Contraction 1/20/261 Contraction 1/20/261 Contraction 1/20/261 Contraction 1/20/261 Contraction 1/20/261 Contraction 1/20/261 Contraction 1/20/261 Contraction 1/20/261 Contraction 2/20/201 Contraction 2/20/261 Contraction 2/20/261 Contraction 2/20/261 Contraction 2/20/261 Contraction 2/20/261 Contraction 2/20/261 Contraction 2/20/261 Contraction 2/20/27 Contraction 2/20/27 Contraction 2/20/27 Contraction 2/20/27 Contraction 2/20/27 Contraction 2/20/261 Contraction 2/20/27 Contraction 2/20/27 Contraction 2/20/27 Contraction 2/20/27 Contraction 2/20/27 Contraction 2/20/27 Contraction 2/20/261 Contraction 2/20/261 Contraction 2/20/261 Contraction 2/20/261 Contraction 2/20/261 Contraction 2/20/261 Contraction 2/20/261 Contraction 2/20/261 Co	- \$	76,300,699			(6.2)	Inpatient	\$ 683,970,421	\$ 719,312,153	\$ (35'341'732)	(4.9)	\$ 104'048'A1A
0,006,656 0,171,721 (616,056) (1,2) Conditioning framewing (1,4) (2,6)	2	7,594,047	5,730,110	1,863,937	32.5	Pro Fees	51,520,556	50,646,782	873,774	1.7	55,204,758
(2) (3) <td>б</td> <td>40,098,636</td> <td>40,717,721</td> <td>(619,085)</td> <td>(1.5)</td> <td>Outpatient</td> <td>368,539,962</td> <td>359,892,100</td> <td>8,647,862</td> <td>2.4</td> <td>348,195,436</td>	б	40,098,636	40,717,721	(619,085)	(1.5)	Outpatient	368,539,962	359,892,100	8,647,862	2.4	348,195,436
Bit 13/2 (10) 3/2 (15) 1/2 (16) 3/2 (15)	4	123,993,382	127,829,865	(3,836,483)	(3.0)	Total Patient Revenue	1,104,030,939	1,129,851,035	(25,820,096)	(2.3)	1,108,090,171
96:16:49:0 7:32.047 16 Contractual beactorins 99:05:46:0 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:32.047 7:30.046 7:33.0105 7:32.041 7:32.0105 7:32.0106 <td></td> <td></td> <td></td> <td></td> <td></td> <td>Deductions from Revenue</td> <td></td> <td>000 201 000</td> <td>16 700 000</td> <td>5</td> <td>016 661 160</td>						Deductions from Revenue		000 201 000	16 700 000	5	016 661 160
1 1,27/10 5,37/03 5,31/32 1,35/15 5,31/32 1,40,400 5,31/32 1,40,400 5,31/32 1,40,400 5,31/32 1,40,400 5,31/32 1,51/34 1,51/34 1,51/34 1,51/34 1,51/34 1,51/34 1,51/34 1,51/34 1,51/34 1,51/34 2,20,000 5,51/32 1,50/045 2,52/040 1,51/34 2,00/056 1,51/34 2,00/056 1,51/34 2,00/056 1,51/34 2,00/056 1,51/34 2,00/056 1,51/34 2,00/056 1,51/34 2,52/0,000 5,51/57 6,43 Metale Revenue 2,11/34 2,10/34 1,51/34 2,220,000 5,51/57 6,43 Metale Revenue 2,11/34 2,10/34 2,10/04 1,51/34 2,200,00 5,12/34 2,10/04 1,51/34 2,200,00 5,12/34 2,10/04 1,51/34 2,12/15 1,22/34 2,12/15 1,22/245 1,22/245 1,22/245 1,22/245 1,22/245 1,22/245 1,22/245 1,22/245 1,22/245 1,22/245 1,22/245 1,22/245 1,22/245	2 2	96,154,960	97,687,007	1,532,047	1.6	Contractual Deductions	840,038,207	003,427,090	620'00 <i>1</i> '01		
27373 2337 $(143,11)$ Underband 1156607 (200) $(143,11)$ $(143,11)$ $(143,11)$ $(143,11)$ $(143,11)$ $(143,11)$ $(143,11)$ $(133,11)$ $(133,11)$ $(133,11)$ $(133,11)$ $(134,12)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$ $(134,13)$	9	1,287,016	3,470,899	2,183,883	62.9	Bad Debt	22,707,963	30,678,257	1,9/0,304	0.02	20,100,409
9, 167, 7/16 $10, 241, 244, 241, 242, 246, 516$ 3.5 Total Contranted Discounts $70, 032, 516, 312$ $3.67, 516, 353$ $3.67, 516, 353$ $3.67, 516, 353$ $3.67, 516, 323$ $3.67, 516, 323$ $3.67, 711, 323, 320, 606, 166, 173, 173, 773, 773 2.320, 600, 166, 173, 773, 773 2.320, 600, 166, 173, 773, 773 2.320, 600, 166, 173, 773, 773 2.320, 600, 166, 173, 773, 773 2.320, 600, 166, 174, 773 2.320, 600, 166, 174, 773 2.320, 600, 166, 174, 773 2.320, 600, 166, 174, 773 2.320, 600, 166, 174, 73 2.320, 600, 166, 716, 723, 713, 100, 7473 2.320, 600, 166, 716, 723, 714, 100, 736, 713, 714, 736, 720, 616, 114, 714, 736, 720, 616, 114, 714, 736, 720, 726, 616, 114, 714, 736, 720, 726, 724, 726, 726, 724, 726, 726, 724, 726, 726, 724, 726, 726, 724, 726, 724, 726, 726, 724, 726, 726, 724, 726, 726, 724, 726, 726, 724, 726, 726, 724, 726, 726, 724, 726, 726, 724, 726, 726, 724, 726, 726, 724, 726, 726, 724, 726, 726, 724, 726, 726, 724, 726, 726, 724, 726, 726, 724, 726, 724, 726, 726, 724, 726$	7	231,742	83,328	(148,414)	(178.1)	Unable to Pay	1,636,607	736,512	(460'006)	(122.2)	010,142
25,319,664 26,668,631 (268,967) (1,0) Net Patient Revenue 233,043,102 25,003,168 (1,951,040) 21,23% 20,000 9,7 Toolal Government Linding 73,727,473 70,907,473 2,902,000 6,627,497 7,807,487 700,00 9,7 Toolal Government Linding 73,727,473 70,907,473 2,902,000 1,33,713 127,601 6,112 4.8 Rent Income 5,771,048 5,605,168 (1,96,1,064) 6,09,900 39,513 24,729 6,601 1,146,409 56,005 5,771,048 7,72,473 7,901,473 2,920,000 1,764,120 936,153 24,123 6,01 771,048 7,72,473 7,936,476 5,771,048 7,723,456 3,71,240 5,14,729 6,010 7,1148 3,756,535 315,353,545 5,123,64 5,123,64 5,123,164 5,123,245 3,74,866 5,743,66 7,120,693 315,735,655,535 5,142,161 5,143,43 4,123,732,454 4,123,732,454 4,123,732,454 4,123,732,454 <t< td=""><td>8</td><td>97,673,718</td><td>101,241,234</td><td>3,567,516</td><td>3.5</td><td>Total Contractual Discounts</td><td>870,982,837</td><td>894,841,869</td><td>23,859,032</td><td>1.1</td><td>800'515'Z/8</td></t<>	8	97,673,718	101,241,234	3,567,516	3.5	Total Contractual Discounts	870,982,837	894,841,869	23,859,032	1.1	800'515'Z/8
21,236 20,005 As a percent of Gross Revenue 21,11% 20,007,473 2,000,473 2,000,473 2,000,473 2,000,473 2,000,473 2,000,473 2,000,473 2,000,473 2,000,473 2,000,473 2,000,473 2,000,411 4,000,473 2,000,411 4,000,473 2,000,411 4,000,473 2,000,411 4,000,473 2,000,411 4,000,473 2,000,411 4,000,473 2,000,411 4,000,473 2,000,411 4,000,473 2,000,411 4,000,473 2,000,411 4,000,473 <td>6</td> <td>26,319,664</td> <td>26,588,631</td> <td>(268,967)</td> <td>(1.0)</td> <td>Net Patient Revenue</td> <td>233,048,102</td> <td>235,009,166</td> <td>(1,961,064)</td> <td>(n' e)</td> <td>211'/// °62Z</td>	6	26,319,664	26,588,631	(268,967)	(1.0)	Net Patient Revenue	233,048,102	235,009,166	(1,961,064)	(n' e)	211'/// °62Z
8,627,497 7,867,467 70,007,473 70,607,473 2,920,000 133,713 177,100 6,112 4.8 Contring Revenue: 1,203,414 1,448,409 55,005 133,713 177,001 368,383 265,157 64,5 Interest Income 57,71,108 3,82,447 2,86,147 25,87,120 336,183 265,157 64,5 Interest Income 1,73,448 1,444,409 55,005 367,7120 336,383 265,157 64,5 Interest Income 1,73,448 702,747 2,86,16 1,764,120 396,715 8,435,793 1,315,517 3,7 10al Other Coperating Revenue 1,237,549 5,142,948 5,143,948 36,74127 396,715 1,315,517 3,7 10al Other Coperating Revenue 1,276,448 5,162,168 36,74127 364,415 737,148 1,315,517 3,7 10al Other Coperating Revenue 1,273,968 5,182,168 5,182,168 36,7416 2,936,155 4,123,052 164,013 2,326,168 5,182,161 5,182,161 <td>10</td> <td>21.23%</td> <td>20.80%</td> <td></td> <td></td> <td>As a percent of Gross Revenue</td> <td>21.11%</td> <td>20.80%</td> <td></td> <td></td> <td>%97.LZ</td>	10	21.23%	20.80%			As a percent of Gross Revenue	21.11%	20.80%			%97.LZ
133,713 127,601 6,112 4.8 Rent income 1,203,414 1,48,403 55,005 60,980 366,515 70,341 2,003,414 1,48,403 55,005 426,570 366,115 24,329 0.00 1,039,433 355,447 2,006 1,724,120 356,415 24,329 0.00 0.01 1,039,433 702,447 2,006 36,716 2,739,960 35,415,713 1,315,517 3,7 108 702,447 2,006 36,713 214,729 0.01 0.01 0.01 0.01 0.033,03 0.01	11	8,627,497	7,867,497	760,000	6,7	Total Government Funding	73,727,473	70,807,473	2,920,000	4.12	69,174,730
133,713 127,601 6,112 4.8 Inter-Uperating version. 1,203,414 1,44,409 55,005 425,570 730,83 326,437 2206,11 356,247 2206,611 425,570 730,83 347,417 1,315,517 64.5 Interest Income 5,771,108 366,247 2206,611 1,734,120 36,415,763 1,315,517 37 713,108 3,453,963 4,123,083 35,415,763 1,315,517 37 714,108 356,493 220,513 236,719 4,42,989 77,4198 357,445 4,223,245 1,315,617 37 1,315,617 37 1,315,617 37 1,315,618 4,223,245 1,315,618 4,223,245 1,315,618 4,223,245 1,326,618 4,303,007 366,743 360,747 366,743 360,747 366,743 360,747 366,743 360,747 366,743 360,747 360,747 360,747 360,747 360,747 360,747 360,747 360,747 360,747 360,747 360,747 360,747 360,747 360,747 360,747 360,747 360,7465 360,7465 360,7465 360,747<											
600,000 55,107 64,5 Interest income 5,771,108 5,62,47 2,206,611 772,74 780,03 36,183 26,173 44,3 NMF Continution 1,039,443 702,747 365,145 772,74 700 36,116 700 730,535,535 315,353,354 5,182,246 7,734,120 959,655 1,315,517 3,7 756,960 9,536,715 4,223,246 7,734,120 395,415,763 1,315,517 3,7 756,560,068 5,4137 4,223,246 7,17,120 545,1100 5,446,053 716,456 6,030,073 7543,053 5,163,437 7,137 7,453,66 3,17,172 66,430 13,140 22,8 Registry 7,544,053 5,104,455 (907,73) 7,543,057 7,543,537 7,543,537 7,543,537 7,543,537 7,543,537 7,543,537 7,543,537 7,543,537 7,543,537 7,543,537 7,543,537 7,543,537 7,543,537 7,543,537 7,543,537 7,543,537 7,543,537 7,543,537 7,543,547 <td>¢</td> <td>133 713</td> <td>107 GU1</td> <td>6 112</td> <td>4.8</td> <td>Cutier Operating Revenue. Rent Income</td> <td>1.203.414</td> <td>1,148,409</td> <td>55,005</td> <td>4.8</td> <td>1,104,153</td>	¢	133 713	107 GU1	6 112	4.8	Cutier Operating Revenue. Rent Income	1.203.414	1,148,409	55,005	4.8	1,104,153
455,70 70,74 336,44 45,3 Nuff. Contribution 1,039,483 702,747 336,746 572,847 386,116 214,729 60.0 Other income 5,745,945 4,123,022 1,022,083 1,734,120 354,15,753 1,315,517 3,7 Total Other Operating Revenue 5,745,945 4,123,022 1,022,245 36,731,280 35,415,753 1,315,517 3,7 Total Other Operating Revenue 1,375,5960 9,566,165 4,223,022 36,741 701,140 5,480,033 30,137 732,555,535 315,555,535 5,162,191 4,233,243 442,206 517,124 11,140 72,2 Registry 7,560,035 316,300 737,343 3,163,566 545,1123 (34,771) (11,4) 72,344 73,434 74,560,035 300,007 3,163,566 545,1123 (34,771) (13,4) 549,693 (300,07) 346,577 349,176 247,434 74,561,693 360,137 345,773 347,743 347,743 340,176 340,176	4 5	650 000	305 833	255 157	64.5	Interest Income	5,771,108	3,562,497	2,208,611	62.0	4,969,059
572,447 363,116 214,729 60.0 Other Income 5,745,945 4,120,062 1,822,883 1,764,120 956,675 224,485 65.9 10al Other Operating Revenue 13,759,960 9,566,715 4,223,245 36,731,280 35,415,763 1,315,517 3.7 Total Other Operating Revenue 13,759,56,535 315,353,354 5,182,181 21,974,860 20,879,629 (1,095,231) (5,2 Salenes, Wages & Benefits 7,549,003 315,353,354 5,182,181 21,974,860 20,879,629 (1,095,231) (5,2 Salenes, Wages & Benefits 7,546,003 5,074,855 (300,07) 31,65,566 31,277,127 (36,439) (1,2) Purchased Services 23,371,902 23,173,42 (901,37) 3243,656 31,277,127 (36,439) (11,2) Insumance 23,173,422 (901,37) 24,513 (301,37) 24,513 (301,37) 24,513 (301,37) 24,513 (301,37) 24,513 (301,37) 24,513 24,413 24,413 24,433 24,413 <	2 4	426.570	78.083	348.487	446.3	NMF Contribution	1,039,493	702,747	336,746	47.9	891,097
1,784,120 959,655 824,465 6.5 Total Other Operating Revenue 13,759,960 9,536,715 4,223,245 36,731,280 35,415,763 1,315,517 3.7 TOTAL REVENUE 320,535,535 315,535,355 5,182,181 36,731,280 35,415,763 1,315,517 3.7 TOTAL REVENUE 320,535,535 315,535,355 5,182,181 21974,860 20,879,623 1,015,231 (5,23) (5,23) (5,23) (7,43) 7,449 3163,568 3,127,127 (30,433) (7,13) 7,548,053 5,074,629 (3,01,71) 3,163,568 3,127,127 (36,439) (1,2) Purchased Services 28,317,052 (300,07) 3,163,568 3,127,127 (36,439) (1,2) Purchased Services 28,317,052 (303,07) 3,163,568 3,127,127 (36,439) (1,2) Purchased Services 28,317,052 (303,07) 3,163,568 3,127,127 (36,439) (1,2) Purchased Services 28,339,607 232,4256 (45,152) 3,	- v;	572.847	358,118	214.729	60.0	Other Income	5,745,945	4,123,062	1,622,883	39.4	3,933,003
36,731,200 35,415,763 1,315,517 37 1,315,517 315,353,555 5,182,161 5,182,161 21,974,800 20873,623 (1,095,231) (5,2) Salaries, Wages & Benefits 15,555,555 15,556,565 15,137,373 24,2,986 5,441,37 (1,095,231) (5,2) Salaries, Wages & Benefits 7,546,063 (390,137) 5,451,005 5,441,37 (1,095,231) 22,8 Registry Y16,452 (340,07) 3,163,566 3,127,127 (36,493) (1,2) Purchased Services 28,371,602 27,764,455 (607,347) 3,163,566 3,127,127 (36,493) (1,2) Purchased Services 28,371,602 27,764,455 (607,347) 3,163,566 3,127,127 (36,493) (1,2) Purchased Services 28,371,602 27,764,455 (607,347) 3,163,566 3,1820 (1,22) Insurance 38,371,602 27,764,455 (470,163) 3,249,665 37,225 (36,49) 73,225 (36,47) 396,776 (470,163) 324,265 3,69,646,965 5,532,169 (45,572) (36,50) <t< td=""><td>16</td><td>1,784,120</td><td>959,635</td><td>824,485</td><td>85,9</td><td>Total Other Operating Revenue</td><td>13,759,960</td><td>9,536,715</td><td>4,223,245</td><td>44.3</td><td>10,897,313</td></t<>	16	1,784,120	959,635	824,485	85,9	Total Other Operating Revenue	13,759,960	9,536,715	4,223,245	44.3	10,897,313
Z1 974 B60 20,879,829 (1,065,231) (5,2) Salaries, Wages & Benefits 155,669,088 (390,137) 442,098 574,137 131,140 22.8 Registry 7,548,053 5,074,829 (2,473,434) 5,461,100 5,489,033 37,933 0.7 Phys/Residents SWB & Contract Fees 49,317,942 49,014,935 (303,007) 3,163,566 3,172/127 (36,439) (1,2) Purchased Services 28,371,942 49,317,942 49,317,942 (407),453 3,163,566 3,172/127 (36,439) (1,2) Purchased Services 28,371,942 (367,371) 3,163,566 36,439 (1,2) Purchased Services 28,371,942 (407),453 (303,007) 3,249,854 2,867,153 (39,170) (12,2) Insurance 28,371,942 (470,163) 392,562 361,922 (6,519) (1,2,2) Insurance 28,3967 23,910 (324,285) 392,562 361,722 (66,019) Interest Expense 33,3076 33,343,172 36,943,732 36,943,732 353,044,335 (1,5,317) (2,5,319	17	36,731,280	35,415,763	1,315,517	3.7	TOTAL REVENUE	320,535,535	315,353,354	5,182,181	1,6	315,849,155
21,974,860 20,879,829 (1,055,231) (5,2) Salaries, Wages & Benefits 185,969,225 185,569,088 (390,131) 442,998 574,137 131,140 22.8 Registry 7,548,063 5,074,529 (303,007) 3,451,100 5,451,100 5,489,033 0.7 Phys/residents SWB & Contract Fees 49,317,802 (307,472) (307,347) 3,163,565 3,127,127 (36,439) (1,2) Phys/residents SWB & Contract Fees 49,317,802 (307,347) 3,163,555 3,865,153 (384,701) (1,2,4) Supplies 28,317,802 (307,307) 3,127,127 (36,439) (1,2,2) Insurance 28,317,802 (307,307) 3,126,555 361,920 (30,430) (1,2,2) Insurance 3,523,195 3,198,910 (370,163) 3,249,864 3,192 172,25 (8,50) Insurance 3,523,195 3,198,910 (370,163) 3,249,635 3,361,722 (8,50) Insurance 3,523,195 3,198,910 324,265 3,398,022 4,914,445 (45,619) (770,163) 324,165 3,341,722						EXPENSE				i e	
442,988 574,137 131,140 22.8 Registry 7,548,063 5,074,558 5,473,549 5,451,100 5,489,033 37,833 0.7 Phys/Residents SWB & Contract Fees 49,317,825 3,603,007 3,163,568 3,127,127 (36,439) (1,2) Purchased Services 22,371,802 (306,007) 3,249,854 2,865,153 (384,701) (1,2) Purchased Services 29,393,607 53,234,266 (470,163) 3,249,854 2,867,153 (394,701) (1,2) Purchased Services 29,393,607 3,323,472 (4,61,53) 3,249,854 37,225 (9,672) (26,0) Interact 4,451,925 3,88,076 329,922 (4,71,16) 392,555 341,944 (4,56,16) (9,5) Unities and Telephone 3,523,195 3,193,910 (324,285) 36,946,395 (3,673) (8,7) Depreciation & Amortization 9,445,471 9,673,823 230,625 (4,70,163) 353,616 (1,533,790) (4,5) TOTAL EXPENSE 3,249,667 (306,300) (324,286) (306,64) 538,076 35,321,195	18	21,974,860	20,879,629	(1,095,231)	(5.2)	Salaries, Wages & Benefits	185,959,225	185,569,088	(390,137)	(0.2)	UU8'935'9/L
5,451,100 5,480,033 37,933 0.7 Phys/Residents SWB & Contract Fees 49,317,942 49,014,335 (407,010) 3,165,566 3,127,127 (39,430) (1.2) Purchased Services 28,371,802 27,764,455 (607,347) 3,165,565 3,127,127 (39,4701) (13.4) Supplies 28,339,607 27,764,455 (607,347) 3,249,654 (36,513) (12.2) Insurance 4,451,967 (23,234,236 (4,516) 392,562 361,920 (30,642) (8.7) Utilities and Telephone 3,523,195 3,198,910 (324,285) 392,562 361,942 (45,618) (1,2) Depreciation & Amortization 3,445,471 9,675,987 240,163 1,189,982 1,094,729 (95,53) (8.7) Depreciation & Amortization 3,445,471 9,675,987 241,01 36,946,395 35,946,395 3,61,762 (3,606,00) 322,022 (56,054) 36,946,395 35,728 (4,571) 9,675,987 341,270,722 (9,906,000) 36,946,395 35,362,815 (1,583,580) (4,5) 101ALEXPENSE 323	19	442,998	574,137	131,140	22.8	Registry	7,548,063	5,074,629	(2,473,434)	(48.7)	27,861,420 47,860,074
3,163,566 3,127,127 (36,439) (1,2) Purchased Services 28,371,802 27,764,450 (907,447) 3,249,854 2,865,153 (384,701) (13,4) Supplies 29,393,607 25,324,256 (4,515,371) 3,249,854 2,865,153 (394,701) (13,4) Supplies 29,393,607 25,324,256 (4,615,371) 3,92,562 361,920 (30,642) (8,5) (12,2) Insurance 3,523,195 3,198,910 (324,285) 46,897 1,189,982 1,034,729 (9,572) (26,0) Interest Expense 38,076 329,022 (39,64) (39,65) 1,189,982 14,44 (46,618) (9,5) Other Operating Expense 338,076 374,276,752 (8,984,181) 36,946,395 35,362,815 (1,583,580) (4,5) Other Operating Expense 323,264,933 314,276,752 (8,986,181) 36,946,395 35,362,815 (1,583,580) (4,5) Other Operating Expense 323,264,933 314,276,752 (8,986,181) 36,946,395 52,948 (26,03) (506,3) (506,3) 0104 2729,388	20	5,451,100	5,489,033	37,933		Phys/Residents SWB & Contract Fees	49,317,942	49,014,935	(100,505)	(0.0)	41,002,U71
3,249,854 2,865,153 (384,701) (13.4) Supplies 2,553,901 2,545,450 (4,01,53) 496,515 442,418 (54,097) (12.2) Insurance 3,533,195 3,189,100 (324,285) 392,552 361,920 (3,642) (8,5) Utilities and Telephone 3,530,716 3,189,100 (324,285) 392,562 361,920 (3,642) (8,5) Utilities and Telephone 3,530,718 3,189,100 (324,285) 1,189,982 1,034,729 (9,5,72) (2,6) Interest Expense 3,60,76 3,193,100 (324,585) 533,052 491,444 (46,619) (3,5) Other Operating Expense 3,530,77 4,331,627 (39,64) 10 36,946,395 35,362,815 (1,533,580) (4,5) TOTAL EXPENSE 3,23,264,933 3,14,276,752 (8,968,181) 36,946,395 35,362,815 (1,533,580) (4,5) TOTAL EXPENSE 3,23,264,933 3,14,276,752 (8,968,181) 36,946,395 35,364,333 3,14,276,752 (8,966,000) (2,15,115) 52,948 1,07,6502 (3,806,000) <	21	3,163,566	3,127,127	(36,439)		Purchased Services	28,371,802	21,164,455	(00/,34/)	(2.2)	000'00'00'00'00'00'
496,515 442,418 (74,097) (17.22) insurance 4,501,520 (36,420) (32,4265) 392,562 361,920 (36,642) (8,5) Utilities and Telephone 3,533,195 3,198,100 (324,285) 46,897 1,034,729 (9,672) (26,0) Interest Expense 3,630,76 332,022 (9,654) 1,189,982 1,034,729 (9,523) (8,7) Depreciation & Amortization 9,445,471 9,675,387 230,516 538,062 491,444 (46,619) (9,5) Other Operating Expense 323,264,933 314,276,752 (8,968,181) 36,946,395 35,362,815 (1,533,580) (4,5) TOTAL EXPENSE 323,264,933 314,276,752 (8,968,181) 36,946,395 35,362,815 (1,533,580) (4,5) TOTAL EXPENSE 323,264,933 314,276,752 (8,968,181) 36,946,395 35,362,815 (1,533,580) (4,5) TOTAL EXPENSE 323,264,933 314,276,752 (8,968,181) 36,946,395 35,944,393 1,076,802 (3,806,000) (2,759,398) 1,076,602 (3,806,000) (215,115)	22	3,249,854	2,865,153	(384,701)		Supplies	29'939'0U/	062,420,62 697 190 6	(116,010,4)	(11.2)	3 R50 344
352,502 37,226 (3,0,042) (-0.9) United and relevance (3,0,05) 46,897 37,225 (9,672) (2,0) Interest Expense (3,0,05) 1,189,882 1,034,729 (9,573) (3,0) (3,7,397 (30,54) 538,065 38,106 (3,53) (1,733,580) (4,5) (0,0) 36,946,395 35,362,815 (1,533,580) (4,5) 00her Operating Expense 323,264,933 24,101 36,946,395 35,362,815 (1,533,580) (4,5) 00her Operating Expense 323,264,933 314,276,752 (8,968,181) 36,946,395 35,362,815 (1,533,580) (4,5) TOTAL EXPENSE 323,264,933 314,276,752 (8,968,181) 25,948 (266,063) (506.3) NET INCOME(LOSS) (2,729,398) 1,076,602 (3,806,000) (215,115) 52,948 (268,063) (506.3) NET INCOME(LOSS) (2,729,398) 1,076,602 (3,806,000) (215,115) 52,948 (26,063) (506.3) NET INCOME(LOSS) (2,729,398) 1,076,602 (3,806,000)	23	496,515	442,418	(760,46)		Insurance Luittion and Tolonhono	3 522 105	3 108 010	(324 285)	(10.1)	3.328.655
1,189,882 1,094,729 (9,5,53) (8.7) Depreciation Amortization 9,445,471 9,675,887 200,516 538,062 491,444 (46,613) (8.7) Other Operating Expense 4,319,627 4,337,728 20,516 538,062 491,444 (46,613) (9,5) Other Operating Expense 323,264,933 314,276,752 (8,988,181) 36,946,395 35,362,815 (1,583,580) (4.5) TOTAL EXPENSE 323,264,933 314,276,752 (8,988,181) (215,115) 52,948 (268,063) (506.3) INTI INCOME(LOSS) (2,729,398) 1,076,602 (3,806,000) (215,115) 52,948 (268,063) (506.3) NET INCOME(LOSS) (2,729,398) 1,076,602 (3,806,000) (215,115) 52,948 (268,063) (506.3) NET INCOME(LOSS) (2,729,398) 1,076,602 (3,806,000) (215,115) 52,948 (268,063) (506.3) NET INCOME(LOSS) (2,729,398) 1,076,602 (3,806,000) (215,115) 52,948 (200,000) (2,729,398) 1,076,602 (3,806,000) (215,116) 52,948	47 24	200,202	001,920 97 995	(0 679)	-	Interest Exnense	388,076	329,022	(59,054)	(17.9)	241,147
533.062 491.444 (46.618) (9.5) Other Operating Expense 4.319.627 4.343.728 24.101 36,946,395 35,362,815 (1,583,580) (4.5) TOTAL EXPENSE 323,264,933 314,276,752 (8,988,181) (215,115) 52,948 (268,063) (506.3) NET INCOME(LOSS) (2,729,398) 1,076,602 (3,806,000) (215,115) 52,948 (268,063) (506.3) NET INCOME(LOSS) (2,729,398) 1,076,602 (3,806,000) (215,115) 52,948 (268,063) (506.3) NET INCOME(LOSS) (2,729,398) 1,076,602 (3,806,000) (215,115) 52,948 (268,063) (506.3) NET INCOME(LOSS) (2,729,398) 1,076,602 (3,806,000) (215,115) 52,948 (200,000) (2,729,398) 1,076,602 (3,806,000) (215,116) 52,948 (200,000) (2,729,398) 1,076,602 (3,806,000)	50	1 180,031	1 094 729	(95.253)		Depreciation & Amortization	9,445,471	9,675,987	230,516	2.4	9,265,331
36,946,395 35,362,815 (1,583,580) (4.5) TOTAL EXPENSE 323,264,933 314,276,752 (8,988,181) (215,115) 52,948 (268,063) (506.3) NET INCOME(LOSS) (2,729,388) 1,076,602 (3,806,000) (215,115) 52,948 (268,063) (506.3) NET INCOME(LOSS) (2,729,388) 1,076,602 (3,806,000) (200,000) 60001 60001 (2,729,388) 1,076,602 (3,806,000) (201,000) 60001 60001 (2,729,388) 1,076,602 (3,806,000) (201,000) 60001 60001 (2,729,388) 1,076,602 (3,806,000)	27	538.062	491,444	(46.618)		Other Operating Expense	4,319,627	4,343,728	24,101	0.6	4,956,645
(215,115) 52,948 (268,063) (506.3) NET INCOME(LOSS) (2,729,396) 1,076,602 (3,806,000) CAPITAL CONTRIBUTIONS CAPITAL CONTRIBUTIONS COUNTY CONTRIBUTIONS (2,729,396) 1,076,602 (3,806,000)	³⁸	36,946,395	35,362,815	(1,583,580)	(4.5)	TOTAL EXPENSE	323,264,933	314,276,752	(8,988,181)	(2.9)	312,503,705
CAPITAL CONTRIBUTIONS CAPITAL CONTRIBUTIONS County Contribution Co	29	(215,115)	52,948	(268,063)	(506.3)	NET INCOME(LOSS)	(2,729,398)	1,076,602	(3,806,000)	(353.5)	3,345,450
County Contribution County Contribution	30					CAPITAL CONTRIBUTIONS					
County Contribution County Contribution	2						•	,	ŝ	ī	·
	31	6	(#1) (6			9	- 19 	1	U ()	2.04
Contraction of the contraction o	26	8.0	8 3	•	Ni 93	County Contribution) (,		×
	55 9 4	(34E 44E)	e 62.048	C /768 063	/FUE 3/ 6		\$ (2.729.398)	\$ 1.076.602	\$ (3,806,000)	(353.5) %	\$ 3,345,450

NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS AS OF MARCH 31, 2025

38

4/25/2025

PAGE 4 OF 11 PAGES

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	Prior Yr	52,133		\$ 13,517	1,059	21.255		16,239	482	12	16,733	21.28%	1,327	;	21	50 71	75	209	6,059		3,364	151	918 586	560	74	64	2	178 of	5,994	64		÷	X
	(<u>unfav)</u> % VAR	-3.2%			5.1	9.6	2	(1.3)	23,5	(129.6)	(0.6) 7.F	2	7.6		8.3	0/ 4 52 8	44.0	49.1	5.0		(3.5)	(53.7)	(4.U) (5.6)	(22.2)	(15.5)	(13.8)	(21.9)	(0.0) (7. 2.)	(6.3)	(361,9)		×	50 e
TE	<u>Variance fav. (unfav)</u> \$ VAR. % VA	(1,662)		(244)	50	210	2	(219)	140	(18)	(98)	71	104		~ 4	40	35 -	91	306		(127)	(53)	(38)	(108)	(12)	(6)	(1)	ରି ଓ	(381)	(75)		×	2
YEAR -TO -DATE	Budaet	51,708		13,911 \$	6/6	6,960 21.851	100114	16,698	593	14	17,306 4 EAE	20.80%	1,369		52 53	69 14	2 08	184	6,099		3,589	86	948	490	77	62	9	187	6.078	21		31	
	Actual	046		13,667 \$	1,029	7,364 22 060	200122	16,917	454	33	17,404	21.11%	1,473		24	611 24	115	275	6,405		3,716	151	985 EE7	598 598	89	20	8	189	80 6.459	(55)		×	
	BEVENILE	ADJUSTED PATIENT DAYS	Patient Revenue:	% Inpatient		Outpatient Total Datiant Bound	Total Fatterit Revenue Deductions from revenue	Contractual Deductions	Bad Debt	Unable to Pay	Total Contractual Discounts	net Pattent Kevenue As a percent of Gross Revenue	Total Government Funding	Other Operating Revenue:	Rent Income	Interest Income		Total Other Operating Revenue	TOTAL REVENUE	EXPENSE	Salaries, Wages & Benefits	Registry	Phys/Residents SWB & Contract Fees	Functioned Services Subplies	Insurance	Utilities and Telephone	Interest Expense	Depreciation & Amortization	Other Operating Expense TOTAL EXPENSE	NET INCOME(LOSS)	CAPITAL CONTRIBUTIONS		
	<u>v. (unfav)</u> % vor	76 AP		(1.8)	38.7	3.1	<u>.</u>	(3.0)	61.2	(181.1)	(1.0)	0.0	14.8		9.7	72.2	67.5 67.5	94.6	8,6		(10.2)	19.2	(4.0)	(18.7)	(17.5)	(13.6)	(31.9)	(13.8)	(14.6)	(525.3)			
MONTH	<u>Variance fav. (unfav)</u>	\$ VAN. (262)		(257)	379	215	000	(203)	363	(27)	(173)	CQ1	199		2	49	50 14	155	519		(363)	19	(37)	(32)	(13)	(8)	(2)	(26)	(12)	(48)		8	
Η.		ger 5,850		13,911 \$	979	6,960	100,12	16.698	593	14	17,306	4,545 20,80%	1,345		22	68	51 13	164	6,054		3,569	96	938	052 190	76	62	9	187	84 6.045	0 0		54	
CURRENT MONTH	topia	Ďna																ا مار	3		32	79	975 222	000 582	83	70	8	213	98	(38)			
CURREN		5,588		13,654 \$	1,359	7,176	52, T89	17.207	230	41	17,479	4,710 21,23%	1,544		24	116	6/ FU1	319	6,573		3,932		ີດີ	ñ ŭ		14		2	96 6 613			1	

4/25/2025

NATIVIDAD BALANCE SHEET AS OF MARCH 31, 2025

% CHG.	<u>-</u>	(62.4) % (24.1)	(4.2)	228.3	(1.9)	173.3	(22.2)	1.6	(3.3)	(2.0)	49.2	(3.4) %	(11.5)	10.5	0.01	(10.2)	4 1	4.7	(10.2)		(19.7)		(33.5)	(31.3)		-	(139.4)	(0.5)	(3.4) %
DATE INC/(DEC)		\$ (166,008,832) (5.900.000)	(2,966,000)	75,986,397	(113,005)	9,004,551	(89,996,890)	5,817,388	(8,206,821)	(2,389,433)	69,844,711	\$ (22,541,611)	(3.157.549)	1 745 454	101/2474	(14,473,373)	230,131	818,118	(14,843,122)		(493,355)		(4,475,737)	(4,969,092)		6,923,577	(9,652,975)	(2,729,398)	\$ (22,541,612) (0)
YEAR - TO - DATE ENDING		\$ 99,954,997 18,583,667	67,494,874	109,269,248	5,898,505	14,198,998	315,400,290	370,448,836	(254,795,773)	115,653,062	211,803,859	\$ 642,857,211	24.411.570	19 770 900	000 101 000 100	200, 108, 40	4,4/5,/3/	18,069,955	130,129,623		2,014,829	•	8,889,212	10,904,041		504,552,946	(2,729,398)	501,823,548	\$ 642,857,211
BEGINNING		\$ 265,963,829 24 483 667	70,460,875	33,282,851	6,011,511	5,194,447	405,397,180	364,631,448	(246,588,952)	118,042,495	141,959,148	\$ 665,398,823	27.569.119	949 979 94		13,01,004	4,245,606	17,251,837	144,972,744		2,508,183	0.013	13,364,949	15,873,133		497,629,368	6,923,577	504,552,946	\$ 665,398,823
	CURRENT ASSETS	CASH FLIND AID	ACCOUNTS RECEIVABLE NET	STATE/COUNTY RECEIVABLES	INVENTORY	PREPAID EXPENSE	TOTAL CURRENT ASSETS	PROPERTY, PLANT & EQUIPMENT	LESS: ACCUMULATED DEPRECIATION	NET PROPERTY, PLANT& EQUIPMENT	OTHER ASSETS	TOTAL ASSETS	CURRENT LIABILITIES ACCRUED PAYROLL			MCARE/INEUICAL LIABILI I IES		OTHER ACCRUALS	TOTAL CURRENT LIABILITIES	LONG TERM LIABILITIES	LT ACCRUED LIABILITIES	UN EARNED CONTRIBUTIONS	LONG TERM PORTION OF C.O.P's	TOTAL LONG TERM DEBT	FUND BALANCES	ACCUMULATED FUND	CHANGE IN NET ASSETS	TOTAL FUND BALANCES	TOTAL LIAB. & FUND BALANCES
% CHG.		(5.0) %	(4.3)	115.1	0.0	(11.4)	17.9	0.0	(0.5)	(0.9)	(19.2)	(0.6)	6	1 0	1.11	(10.1)	a 1	(5.2)	(2.5)		(2.6)	•		(0.5)		,	8.6	(0.0)	(0.6)
10NTH INC/(DEC)		\$ (5,230,253)	(3.064.538)	58,471,646	557	(1,821,489)	47,855,922	112,531	(1,152,156)	(1,039,625)	(50,437,208)	\$ (3,620,911)	2 206 556	2 1 1 2 2 1 2	2/ 20/040	(7,324,053)		(984,128)	(3,350,979)		(54,817)	•))		(54,817)		000	(215,115)	(215,115)	\$ (3,620,911)
CURRENT MONTH ENDING		\$ 99,954,997 40 £02 £67	67.494.874	109.269.248	5,898,505	14,198,998	315,400,290	370,448,836	(254,795,773)	115,653,062	211,803,859	\$ 642,857,211	24 411 570		18,2/0,333	64,901,362	4,475,737	18,069,955	130,129,623		2,014,829	K)	8,889,212	10,904,041		504,552,946	(2,729,398)	501,823,548	\$ 642,857,211
BEGINNING		1 \$ 105,185,251	a 70.559.412	4 50.797.602	5 5,897,949	6 16,020,487	7 267,544,367	8 370,336,305		10 116,692,688	11 262,241,067	12 \$ 646,478,122	40 33 30K 014		15,520,352	~		17 19,054,083	18 133,480,601		19 2,069,646	-	21 8,889,212			23 504,552,946		25 502,038,663	26 \$ 646,478,122

4/25/2025

PAGE 6 OF 11 PAGES

NATIVIDAD STATE AND COUNTY RECEIVABLES AS OF 3/31/25

BALANCE SHEET	Beg. Balance	<u>Accruals</u>	Prior Years Final Rec'n	IGTs Transferred Out	Received	E	nd. Balance
Medi-Cal Waiver (DSH + SNCP)	-	10,687,500		34,773,861	(26,010,481)	\$	19,450,880
Physician SPA	1	375,003			(505,970)	\$	(130,967)
Rate Range IGT-CCAH-	8,910,234	11,999,997		11,196,533	(27,707,714)	\$	4,399,051
AB 915	745,727	2,482,497				\$	3,228,224
Medical GME	: 5 1	749,997		1,241,086	(2,666,242)	\$	(675,159)
Medical HPE		187,497			(563,759)	\$	(376,262)
Family First-COVID 19					(28,616)	\$	(28,616)
SB1732		2,099,997			(2,751,589)	\$	(651,592)
Hospital Fee	3 7 9	749,997			(1,995,194)	\$	(1,245,197)
MCMC EPP	9,269,945	13,519,997		19,255,094	(18,869,468)	\$	23,175,568
MCMC QIP	13,024,643	24,750,000		21,974,826		\$	59,749,469
GOVERNMENT RECEIVABLES	31,950,549	67,602,482	5.00	88,441,400	(81,099,033)	\$	106,895,398
Accrued Donations	16,738	690,646			(617,376)	\$	90,008
Office Buildings	(8,374)	1,206,730			(1,141,841)		56,515
Miscellaneous Receivable	135,539	1,044,107			(1,065,759)		113,887
Probation		996,357			(895,509)	\$	100,848
UCSF & TOURO University	25,900	128,362			(101,725)	\$	52,538
Interest Accrued	. (1)	5,745,952			(5,110,896)	\$	635,055
Health Department	162,500	1,547,028			(1,384,528)	\$	325,000
Watsonville	1,000,000					\$	1,000,000
OTHER RECEIVABLES	1,332,302	11,359,182	:(= :	-	(10,317,634)	\$	2,373,850
STATE/COUNTY RECEIVABLES	\$ 33,282,851	\$ 78,961,664	\$-	\$ 88,441,400	\$ (91,416,667)	\$	109,269,248

P&L	YTD MAR-25			
Medi-Cal DSH /SNCP	\$	10,687,500		
Physician SPA	\$	375,003		
AB915	\$	2,482,497		
SB 1732	\$	2,099,997		
HPE	\$	187,497		
Esperanza Care	\$	(375,003)		
HD Residency Support	\$	(375,003)		
MCMC EPP	\$	13,519,997		
MCMC QIP	\$	24,750,000		
Hospital Fee	\$	749,997		
Medi-Cal GME	\$	749,997		
CARES Act Fund Aid	\$	5,900,000		
Family First C-19 Response-FMAP Enhance-	\$			
Rate Range IGT-CCAH-	\$	11,999,997		
Medicare Bi-Weekly Payment	\$	974,997		
GOVERNMENT FUNDING INCOME	\$	73,727,473		

NATIVIDAD STATEMENT OF CASH FLOWS AS OF MARCH 31, 2025

CURRENT MONTH			YEAR - TO - DATE			
1	\$ 105,185,251	CASH AT BEGINNING OF PERIOD	\$	265,963,829		
2		FROM OPERATIONS:				
3	(215,115)	NET INCOME/(LOSS)		(2,729,398)		
4		NET INCOME ADJ - PRIOR YEAR				
5	1,152,156	DEPRECIATION/AMORT	\$	8,206,821		
6	937,041	SUBTOTAL		5,477,423		
7		CHANGES IN WORKING CAPITAL:				
8	3,064,538	ACCOUNTS RECEIVABLE		2,966,000		
	500,000	FUND AID STIMULUS		5,900,000		
9	(58,471,646)	STATE/COUNTY RECEIVABLE		(75,986,397)		
10	1,820,933	PREPAID EXPENSE & INVENTORY		(8,891,546)		
11	2,206,556	ACCRUED PAYROLL		(3,157,549)		
12	2,750,646	ACCOUNTS PAYABLE		1,742,151		
13	(7,324,053)	MCARE/MEDICAL LIABILITIES		(14,475,973)		
15	-	SHORT TERM DEBT		230,131		
16	(984,128)	ACCRUED LIABILITIES		818,118		
17	(56,437,154)	NET (DECREASE)/INCREASE		(90,855,064)		
18		CAPITAL ADDITIONS:				
19	(112,531)	PP&E ADDITIONS		(5,817,388)		
20	-	NBV OF ASSETS DISPOSED		-		
19	-			-		
21	(112,531)	TOTAL CAPITAL (Use of Cash)		(5,817,388)		
22		FINANCING ACTIVITY:				
23	(54,817)	LONG TERM BOND DEBT		(4,969,092)		
24	50,437,208	OTHER ASSETS		(69,844,711)		
25		INVESTMENTS	0	<u> </u>		
26	50,382,391	TOTAL FINANCING		(74,813,803)		
27	(5,230,253)	INC./(DEC.) IN CASH BALANCE	s <u></u>	(166,008,832)		
28	\$ 99,954,997	CASH BALANCE - END OF PERIOD	\$	99,954,997		
		PAGE 8 OF 11 PAGES		42 4/25/2025		

NATIVIDAD RECONCILIATION OF GOVERNMENT FUNDING FISCAL YEAR 2025

					ESTIMATE	Variance to		
		<u>BDGT-25</u>			<u>FY2025</u>		Budget	
01	Medi-Cal DSH Waiver (GPP)	\$	14,250,000	\$	14,250,000	\$	-	
02	Physician SPA	\$	500,000	\$	500,000		-	
03	EPP		16,000,000	\$	19,800,000		3,800,000	
04	QIP		33,000,000	\$	33,000,000		-	
05	AB915		3,310,000	\$	3,310,000			
06	SB1732		2,800,000	\$	2,800,000		-	
07	CCAH Rate Range		16,000,000	\$	16,000,000			
08	HPE		250,000	\$	250,000		. 	
09	Family First Corona Virus Response		19 0	\$	-		-	
10	Esperanza Care Outside Purchased Service		(500,000)	\$	(500,000)		10 4 0	
11	HD Residency Support		(500,000)	\$	(500,000)		5 	
12	Medi-Cal GME		1,000,000	\$	1,000,000		0. - 0	
13	CARES Act Fund Aid		6,000,000	\$	7,400,000		1,400,000	
14	Medicare Bi-Weekly Payments		1,300,000	\$	1,300,000		3 3 —3	
15	Provider Fee		1,000,000	\$	1,000,000		(-)	
		\$	94,410,000	\$	99,610,000	\$	5,200,000	



Cash Flow Performance Fiscal Year 2025 (in Millions)



4/25/2025

(1.0) 91.6

6.1

(0.1)

13.0 92.2

11.9 91.4

17.6

27.5

(11.8)

(17.8)

76.1

96.2

244.1

245.8 (10.7)

246.4 (2.5)

BDGT

Variance

98.0

96.4 (1.0)

NATIVIDAD CASH FORECAST

FISCAL YEAR 2025

FISCAL YEAR 2025													
	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ACTUAL DEC	ACTUAL JAN	ACTUAL FEB	ACTUAL MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE JUN	Tatal YTD
Beginning Balance	265,955,268		235,075,584	226,217,874	84,378,839	103.573.969	76,063,093	103,274,656	105,176,692	99,946,438	95,442,441	98,052,781	265,955,268
CALL NE CETRES													
CASH RECEIPTS Patient Revenues (incl pro fees and lab cap)	24,303,677	26,813,241	23,665,694	31,868,112	20,453,717	23,405,737	31,390,605	23,931,036	27,719,526	26,287,316	26,965,662	20,805,201	307,609,525
Short-Dayle payments			1,798,420	510,432	207,545		1_602_158	52,612	1,708,429	•	62,274		5,941,870
Short-Doyle IGTs									535,405				535,405
Medicare Patient Payments					lili			19		171,500			171,519
Medicare Prepayment					1			405,777					405,777
Provider Fee			551,925		481,090		481,090		481,090		-	250,000	2,245,194
Rate-Range							27,707,714				-		27,707,714 28,616
Stimulus -Family First Response COVID19	21,79		157.000	600	2,398	2,495	1,327		195,672.26	•	14	125,000	688,759
Hospital Presumptive Eligibility	18.01	106.070	157,389		135,515	210,698 35,261	118,232	63,531	394,348	76,570	76,570	76,570	1,195,934
Foundation Donations	15,019		7,386	11,264,599	135,515	35,201	110,232	4,083,229	374,340	25,668,878	70,570	10,510	52,289,739
MCal Waiver CY24/GPP Fund Aid	11,273,034		1,400,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	7,400,000
5B1732	244,56		1,400,000	500,000	500,000	500,000		2,507,024		-	-	2.4	2,751,589
HEALTH DEPARTMENT REIMB	E 11,50		121,605	186,837		384,597	268,055	138,077			245,319		1,344,490
MCAL GME		787,991	151,716		150,552	767,991			787,991			1,674,087	4,340,329
AB915										•	2,559,614		2,559,614
Rent Income	16,82	0 16,820	227,874	87,171	16,820	393,511	126,503	126,503	126,503	116,184	115,184	116,159	1,486,052
QIP	-									65,681,327			65,681,327
EPP				18,869,468						19,734,081			38,603,549
Physician SPA		il	259,308	246,662					l	<u>.</u>	+	500,000	1,005,970
CCAH Hospital Quality Incentive Program (HQIP)			611,600			575,200			186,800	*	*	642,800	2,018,400
IGT Sub-Fund Transfer In/(Out)	-				34,821,986		3,185,072	Nov 200	50,434,342	870,035	163.644	1134 846	89,311,435
Fund 404 Transfer		15,539	38,953	9,621	3 003 007	734,305	602,689	306,908		63,173	163,644	1,134,862	3,069,694 8,845,121
Interest Income	Pro est	100.075	700 / 05	440 000	3,023,037	602 392	2,067,860	585,957	437,415	2,067,860 299,531	272,783	382,764	5,337,419
Miscellaneous Revenue	511,72		799,623	449,893	486,859	592,280	416,520 68,467,825		437,415	299,531	30,961,049	27,893,810	632,575,040
Total Cash Receipts	36,886,63	5 28,932,590	29,791,495	63,993,395	60,279,519	21,622,076	90,467,825	32,700,672	63,9U9,921	141,030,403	30,901,049	L1,033,010	032,578,040
CASH DISBURSEMENTS		13 595 55	11 50/ // 1	11.830.007	9 415 345	7.007.9/5	17 031 547	8,731,611	17,634,466	8,987,651	8,987,651	8,987,651	137,358,752
Purchased Services and Supplies	14,612,30	0 13,520,206	11,521,666	11,830,991	8,415,727 1,705,723	7,097,265	17,031,567	6,/ 31,011	.,,037,900	5,507,051	0.907-001	0,007,001	1,705,723
Rate Range Assesment Fee CY23													9,443,451
Rate Range IGT CY23					9,443,451								47,359
Rate Range IGT CY22					47,359								
HD Residency Support					125,000		125,000						250,000
IGT MEDICAL GME	413,69			413,695			413,695			870,035			1,697,426
GPP	7,449,46	7	7,443,893				2,771,377		17,109,125				34,773,861
MCAL FY17 FINAL SETTLEMENT	3,175,92	2 (3,150,196)											25,726
MCAL FY18 FINAL SETTLEMENT										6,824,053			6,824,053
IGT EPP		7,904,703				í			11,350,391				19,255,094
IGT QIP									21,974,826				21,974,826
Short-Dayle IGT		1						304,658	161,618				466,276
Building Lease / Rental Equipment										196,152	196,152	196,152	588,457
Unfunded Actuarial Liability (UAL) Annual Allocation				1		16,468,967							16,468,967
COP Principal & Interest Payments				4,673,795						-	10 105 100	-	4,673,795
Payroll and Benefits	27,743,14	5 19,064,719	19,481,857		19,511,971	28,466,349	20,614,110	21,055,869	20,396,818	18,495,430	18,495,430	18,495,430	
Workers Comp Allocation				5,154,549									5,154,549 2,316,580
Property Insurance		_		2,316,580						1,688,569		1,688,569	3,960,704
General Liability Ins - Non Recoverable				583,566						1,000,007		1,000,000	1,009,091
General Liability Ins - Recoverable		-		1,009,091	749,512					421,572		421,572	1,592,657
Beta Ins - Liability & Malpractice	4,289,01	9			, .,,,,,,								4,289,019
COWCAP Data Processing	-,203,0					1,065,924	266,949	266,834		266,989	266,989	1,062,608	3,196,291
NMC Solar Cash Option	-					,						3,764,850	3,764,850
581732	-									210,363			210,363
Transfer From 451 to 404	-			117 090 572	50,352							-	117,140,924
Transfer Fram 451 to IGT				34,378,995						107,143,023			141,522,018
Transfer From 451 to Strategic Funds				8,500,000		-					· · · · · · · · · · · · · · · · · · ·		8,500,000
Capital Expenditures	1,242,27	6 433,654	201,790	284,170	1,035,294	2,034,447	33,564	439,663	112,531	936,614	404,487	775,281	7,933,770
Total Cash Disbursements	58,925,62	4 37,773,085	38,649,205	205,832,430	41,064,388	55,132,952	41,256,263	30,798,636	88,739,775	146,040,451	28,350,709	35,392,113	807,562,135
Increase/(Decrease)	(22,039,18	(8,840,495	(8,857,710)) (141,839,035)	19,195,131	(27,510,876)	27,211,563	1,902,035	(5,230,253)	(4,503,997)	2,610,340	(7,498,303)	(174,987,095
Ending Cash Fund 451	243,916,07	9 235,075,584	226,217,874	84,378,839	103,573,969	76,063,093	103,274,656	105,176,692	99,946,438	95,442,441	98,052,781	90,554,478	90,968,174
(+) Cash In Transit (+) Petty Cash and CC	8,55	i9 8,559	6,559	8,559	8,559	6,433,575 8,559	8,559	8,559	8,559	8,559	8,559	8,559	
Ending Cash as per G/L	243,924,63				103,582,528	82,505,227	103,283,215	105,185,251	99,954,997	95,451,000	98,061,340	90,563,037	
Enging Cuan as per OrL	E73,7E7,0.			6 (,607, ja)d				12	ş				
Fund 404				/· · · · · · · · · · · · · · · · · · ·	170 335 575	170 404 00-	177 (60 000	177 007 001	176 700 205	176 700 000	176 717 220	176 663 574	2
Beginning Balance	61,347,4					178,424,295	177,689,990	177,087,301	1/6,760,393	176,780,393	1/6,/1/,220	1/0,553,576	
Transfer In from fund 451		* 3		117,090,572		(5) (5)	*	(20) 000	2	// 7 (=***	(1/3 / ***	(1174.0/17	`
Transfer Out fund 404		- (15,539) (38,953) (9,621)		(734,305)	(602,689)	(306,908)	-	(63,173)	(163,644)	(1,134,862)	,
Capital Expenditures Ending Cash Fund 404	61,347,4	61,331,945	61,292,992	176,373,943	178,424,295	177,689,990	177,087,301	176,780,393	176,780,393	176,717,220	176,553,576	175,418,714	-
Ending Cash Fund 451 & 404	305,263,5	53 296,407,529	287,510,866	262,752,782	281,998,264	253,753,083	260,361,957	281,957,085	276,726,831	272,159,661	274,606,357	265,973,192	

45